

5th Conference on Managing Tourism Across Continents – Tourism for a better World (MTCON'24)

The Innovation Ecosystem of the Tourist Cultural Cluster in the Ancient Villages of Southern Anhui

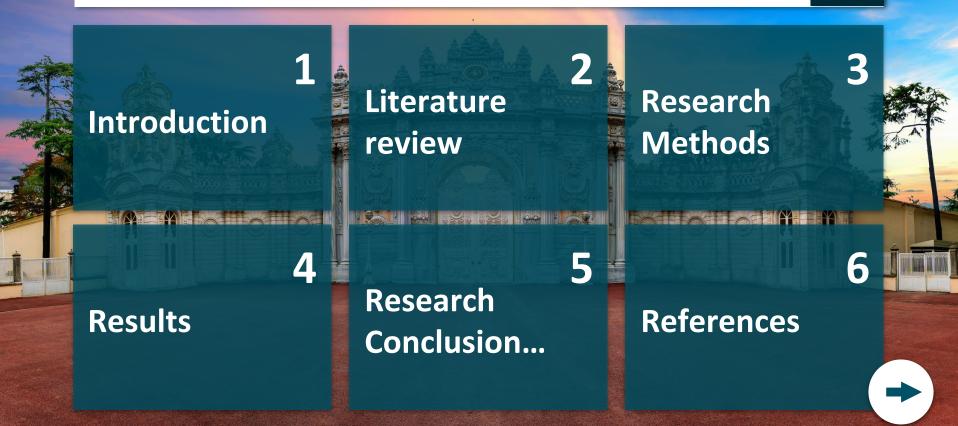
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Agenda







1

Introduction:





Introduction – objectives



 This research deploys a novel approach to construct an innovation ecosystem model for creative and cultural industries (CCI) in rural-urban nexus. It focuses on rural heritage settings where there is a need for intangible heritage conservation and socio-economic development for locals.

The objectives are:

- 1) To develop a relational model of rural-urban Nexus of an innovation ecosystem for CCI and tourism using SNA (Social **Network Analysis**)
- 2) To provide insights into the development of the cultural economy and conservation of heritage in Xidi/Hongcun WHS.





Introduction – research site



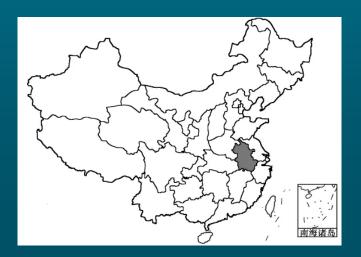
- The Ancient Villages (Xidi and Hongcun) gained WHS in 2000
- Xidi included in the UNWTO Best Tourism Villages (2021)
- Examples of "living heritage" with local communities still living and working in protected buildings, embodying Huizhu culture
- Xidi Village: "the living museum of ancient dwellings" preserved in a style typical of the Ming and Qing Dynasties
- 950 year-history: architectural sites include 3 ancestral halls, 1 archway and 224 dwellings (14th to 19th century)
- Hongcun: (AD 1131) 137 building in Ming and Qing Dynasties style

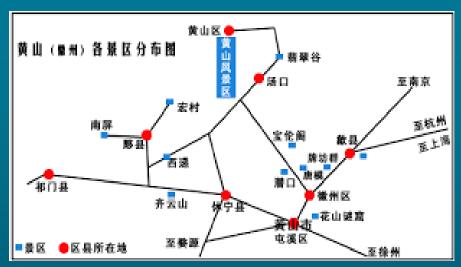




Local population size and visitor numbers:

- Xidi: 1.22 million visitors in 2019 with a total household of 2100
- Hongcun: 2.76 million visitors in 2019 with a total household of 6600







Xidi





Xidi











Hongcun













Literature Review

2





Rural cultural heritage and development



- WHS status enhances tourism destination attractiveness while encouraging innovation in the design of new tourism products and marketing approaches (Gao et al., 2023; Cassel & Pashkevich, 2014)
- CCIs provide facilities and services that enable regions to become tourist destinations encouraging broader socioeconomic development (LeBlanc, 2010)
- Increasing efforts are needed to protect rural cultural heritage & cultural villages in China facing similar threats from urbanisation or gentrification as in Europe (Yu et al., 2016; Herzfeld, 2015, Chan et al., 2016; Yu et al., 2016)





Tourism cultural clusters



- WHS conceived as a tourism cultural cluster "mighty conglomeration of natural, historical and social resources" in which "amenities and cultural experiences are integrated into the tourist space" (Ghafele & Santagata, 2006:4).
- The development of rural tourism enterprises (small firms) in China is a key policy instrument in rural revitalisation and development (*Li et al., 2018*)
- Cultural cluster development policies are pertinent to SMEs as they are more locally rooted and lack internal resources to innovate (Hervás-Oliver et al., 2021)







3

Methodology





Methodology



- A relational approach is applied to the analysis of the Xidi & Hongcun tourism cultural cluster
- Social Networks Analysis focuses on the relationships between the actors rather than their individual attributes
- The structural characteristics of the networks (e.g. cohesion, heterogeneity, distance) indicate the social patterns of relations
- Four types of relations are examined:
- Collaboration in joint projects

- 4. Value chain





Data collection



- Cultural and Creative Industry & Tourism organisations were identified by secondary research and information provided by the local government
- The questionnaires were distributed & collected in physical meetings (group meetings with entrepreneurs for data collection, but for some cases, following up individual meetings)
- Information provided on their network contacts
- Other attribute data included:

- Organisation size & age







4

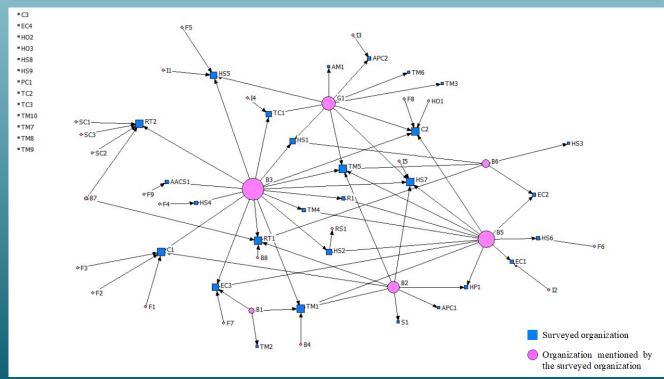
Results





Funding network



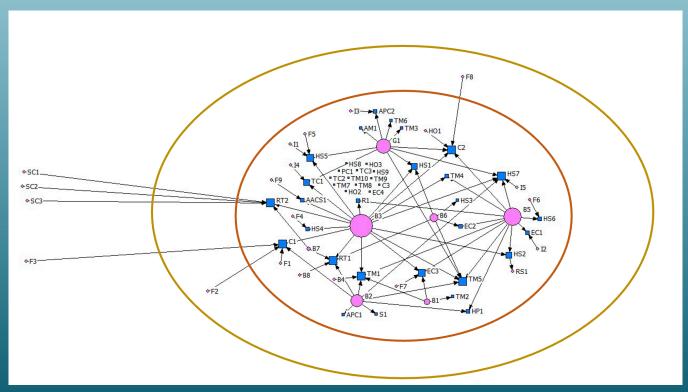






Funding network



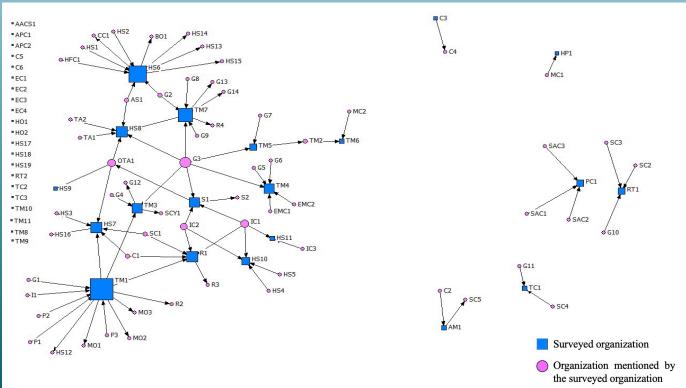






The advice network



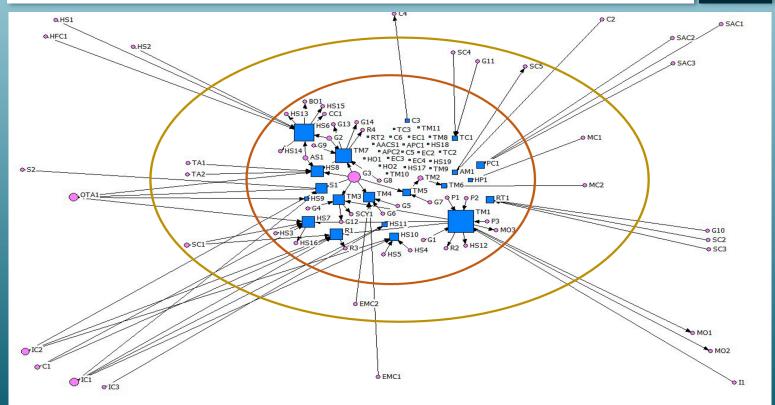






The advice network



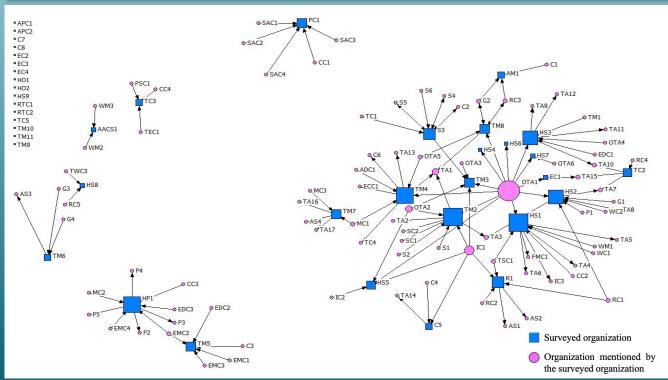






Value chain network



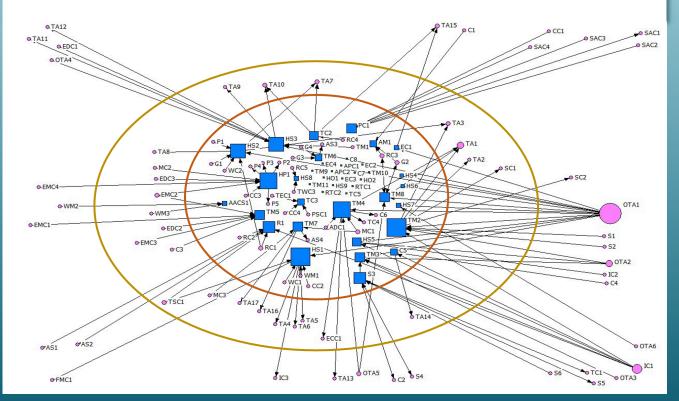






Value chain network









Concluding remarks



- 1) Local government and institutions play a critical role in providing advice and knowledge but more importantly in sources of capital or funding no surprise for mainland China. How about other economies?
- 2) High availability of funding but not diverse.
- 3) There are other actors: universities, media companies, and social media platforms, including OTAs, booking, ordering, and payment firms.
- 4) They depend on social media postings (not only from influencers) to obtain information and advice, as well as innovative ideas and examples. New trend: it could be generative AI?



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