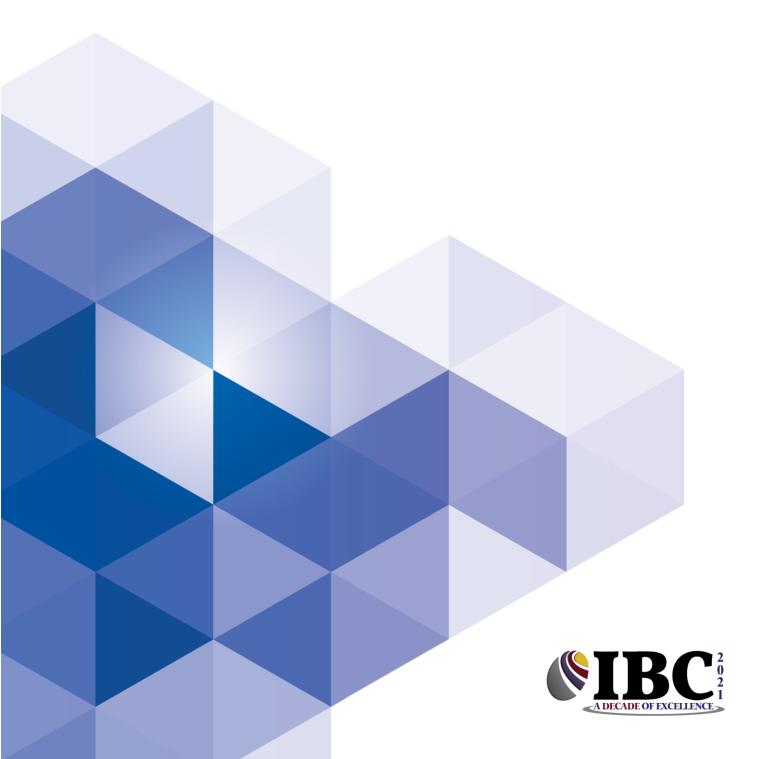
2021 INTERNATIONAL BUSINESS CONFERENCE

CONFERENCE PROGRAMME



LETTER FROM THE IBC CHAIR



Dear IBC Family

These are indeed times like we have never seen before. I never imagined that I would attend – let alone organise – a conference that takes place on your computer screen. Yet here we are. So, my confusion is thus: is this, the 14th IBC Conference, also the 1st Virtual IBC Conference? I suppose time will tell. What I do, however know at this point in time, is that the nature of conferences has permanently changed. Exactly what form conferences will adopt in future, only time will tell. Nonetheless, whatever form conferences do adopt in future, we as the IBC will always endeavour to create that pleasant and enjoyable environment that is synonymous with the IBC, where delegates can relax, get to know fellow academics and build lasting networks.

Yet, in the midst of all of the uncertainty about the nature of conferences in the future, whether the DHET will be paying research subsidies for conference proceedings or not, rest assured that the IBC will always endeavour to be a platform for academics of the African continent to showcase and share their work with other, like-minded academics. As our track record has shown, we are committed to quality research. This is reflected in not only the calibre and scholarliness of the papers contained in our Conference Proceedings, but also in the rigour of our review process.

Our review policy (contained in the Conference Proceedings) has been meticulously followed under the supervision of the proceedings Editor, Prof Christo Bischoff, ably assisted by Ms Antoinette Bisschoff. Our review process follows a strict double-blind review of the full paper. In 2021, a total of 133 competitive papers were received, representing 19 local and 6 foreign institutions from 6 countries. Of these, 28 (21%) were rejected, including two papers that were transferred to Work-in-progress status. Therefore, a total of 105 competitive papers and a further 29 Work-in-progress papers are contained in the 14th IBC Conference Proceedings of 2021.

Although this is a drop from the number of papers for and contained in the 13th IBC Conference Proceedings of 2019, we are still pleased with the number of submissions, given the current circumstances we find ourselves in. What I am particularly proud of is the fact that we have received 11 submissions from Botswana, Germany, Kenya, Mauritius, and Sweden. This proves that the IBC is gaining a distinctly international flavour.

I would also like to thank the authors for your continued support. Without a dedicated support base, such a body exists, and such events cannot take place. Thank you, also, for upholding high academic standards in the work you have submitted. This also speaks to your dedication toward the IBC. Congratulations on getting your work published in the Conference Proceedings.

Lastly, I would like to thank the IBC Executive Committee and the IBC Board for their inputs and dedication in making this conference possible. It has been a pleasure being part of this with you and making this happen.

Sincerely yours,

Prof Geoff A Goldman

IBC Chair



GUEST SPEAKER



(Head of Marketing: Clicks Retailers)

Mel is a highly driven and creative marketing and strategy executive (20 years of strategy and marketing and 35 years of analytics experience) with a keen interest in marketing strategy and customer analysis and the use thereof to improve consumer experience, acquisition, retention, and growth. Her background in Econometrics, Strategy and Marketing has given her the opportunity to understand and implement the causalities that drive consumer behaviour in the market.

Mel holds a Doctorate in Commerce (Econometrics) from the University of Johannesburg as well as an MBA from the North-West University. She has extensive experience in the formulation of strategy, omni-channel marketing, data analytics and modelling, and consumer insights. Her career is spread over an array of industries including banking, academia, hospitality, financial services, FMCG and retail. Most recently, Mel was instrumental in the formulation of strategy as Head of Research and Strategy in ABI (soft drink division of SAB Limited), as Marketing Director at Makro (division of Massmart) and Group Marketing Director of Dis-Chem. Mel currently holds the position of Head of Marketing at Clicks Retailers and is responsible for the end-to-end omnichannel marketing efforts of the retailer, including eCommerce.

Mel is married to Herman, the mother of two young adults, Dian and Zanell and grandma to her beloved twins Nina and Ben. She is a lover of life and an eternal scholar.



ZOOM LINKS FOR ACCESS TO CONFERENCE TRACKS

We decided to name our different tracks to the most popular conference venues held previously. In that way we can all nostalgically "travel" to our destinations to present and listen to the papers.

Enjoy your virtual tour to past venues!

Session	Zoom Host	Zoom Link	Meeting ID	Passcode
Opening	Marli Moolman	https://zoom.us/j/93233843959	932 3384 3959	NWUBS
session:	Simoné Laubscher			
Mauritius	Contact: 084 299 7177 Monday 20 Sept 08:00 – 10:00			
Parallel Tracks: Mauritius	Elma Senekal Antonett Visagie Contact: 083 469 1805 Monday 20 Sept 10:00 – 18:00 Tuesday 21 Sept 08:00 – 18:00	https://zoom.us/j/93637941804?pwd=Zk9OeWxqakxkc1BMVEpJcDZSaHNFdz09	936 3794 1804	NWUBS
Zanzibar	Chrisna Lloyd Contact: 082 440 8449 Monday 20 Sept 08:00 – 18:00 Tuesday 21 Sept 08:00 – 18:00	https://zoom.us/j/97133908768?pwd=SS9BUE5paG1zeEhYbmhnK1BlcFczdz09	971 3390 8768	NWUBS
Mombasa	Wendy Smith Elé Wessels Contact: 018 299 4193 Monday 20 Sept 08:00 – 18:00 Tuesday 21 Sept 08:00 – 18:00	https://zoom.us/j/97740035338	977 4003 5338	NWUBS
Seychelles	Anthea Gaanakgomo Clarissa Slabbert Contact: 060 321 8623 Monday 20 Sept 08:00 – 18:00 Tuesday 21 Sept 08:00 – 18:00	https://zoom.us/j/7414815451?pwd=UVByVmRPSWFaTWI4NThDenhJMU1qUT09	741 481 5451	NWUBS
Victoria Falls	Tebogo Tebejane Christie Munroe Contact: 018 299 4130 <i>Monday 20 Sept 08:00 – 18:00</i> <i>Tuesday 21 Sept 08:00 – 18:00</i>	https://zoom.us/j/8691086531	869 108 6531	NWUBS



BEST PAPER NOMINEES

CP27

GOVERNANCE AND SUCCESS: THE CASE OF TWO MULTIGENERATIONAL SOUTH AFRICAN FAMILY BUSINESSES

Prof Shelley Farrington & Prof Elmarie Venter Nelson Mandela University

CP90

BACK TO WORK: BARRIERS FACING PROFESSIONAL WOMEN MOTHERS

Mrs Lorna McLaren, Prof Linda Ronnie & Prof Marieta du Plessis

University of the Western Cape & University of Cape Town

CP131

THE BENEFITS OF ADOPTING A SOCIAL MEDIA MARKETING STRATEGY BY SMALL, MEDIUM, AND MICRO BUSINESSES

Mr Clint Davies, Ms. Nwabisa Mayeng & Prof Jurie van Vuuren
University of Pretoria

CP105

THE INFLUENCE OF GREENWASHING ON BRAND IMAGE

Ms Kamilah Collison, Dr Jako Volschenk & Prof Charlene Gerber

University of Stellenbosch

CP39

EXPANSION STRATEGIES IN THE AGRO-PROCESSING SECTOR FOR SMALL-SCALE AGRO-PROCESSORS IN SOUTH AFRICA

Mr B Manasoe, Prof VN Mmbengwa & Dr Joseph Lekunze
North-West University

CP74

SCENARIO ANALYSIS OF CHINESE SUPPLIER MARKET FOR COMMERCIAL VEHICLE COMPONENTS BY 2030

Prof Dr Werner Fees & Mr Yi Chen

Nuremberg Tech University of Applied Sciences



LIST OF TRACK CHAIRS

Monday morning (10:15 - 13:05)

Prof Cecile Schultz

Prof Theuns Pelser

Prof Elmarie Venter

Prof Hein Prinsloo

Prof Ronnie Lotriet

Monday Afternoon early session (14:00 - 15:35)

Prof Christof Botha

Prof Leon Jackson

Prof Christo Bisschoff

Dr Menisha Moos

Monday Afternoon late session (15:50 - 17:00)

Prof Petronella Jonck

Dr MacDonald Kanyangale

Prof Geoff Goldman

Dr Zaheenah Chummun

Tuesday Morning early session (08:00 - 10:00)

Dr Casandra Mara

Prof Andre Calitz

Prof Miemie Struwig

Prof Margaret Cullen

Prof Sanlie Middelberg

Tuesday Morning after-tea session (10:30 - 13:00)

Dr Bridget de Villiers

Prof Chantal Rootman

Prof Mornay-Roberts Lombard

Prof Cobus Oosthuizen

Dr Joseph Lekunze

Tuesday Afternoon session (14:00 - 17:00)

Prof Ziska Fields

Prof Cecile Gerwil Proches

Prof Anet Smit

MONDAY 20th SEPTEMBER 2021 MORNING SESSION

	WELCOMING SESSION						
	MAURITIUS						
	Zoom link: https://zoom.us/j/93233843959						
	Meeting id: 932 3384 3959						
	Passcode: NWUBS						
	WELCOME:						
08:30 -	Prof Geoff Goldman						
08:55	Chairperson: IBC						
	(University of Johannesburg)						
	INTRODUCING THE KEYNOTE SPEAKER:						
08:50 - 09:00	Prof Mornay Roberts-Lombard						
	Marketing Director of the IBC						
	(University of Johannesburg)						
	KEYNOTE ADDRESS:						
09:00 -	Staying inspired in the crazy lane – a marketer's perspective						
09:45	Dr Melanie van Rooy						
	(Head of Marketing: Clicks Retailers)						
	BEST PAPER AWARDS						
09:45 -	Prof Mornay Roberts-Lombard						
10:00	Marketing Director of the IBC						
	(University of Johannesburg)						

10:00 - 10:15	REFRESHMENT & COMFORT BREAK
10.15	

MONDAY 20th SEPTEMBER 2021 MORNING SESSION

	CONTRIBUTED PAPERS					
	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES	VICTORIA FALLS	
	HUMAN RESOURCE MANAGEMENT	LEADERSHIP	MARKETING MANAGEMENT	ENTREPRENEURSHIP	STRATEGIC MANAGEMENT	
	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:	
	Prof Cecile Schultz	Prof Theuns Pelser	Prof Hein Prinsloo	Prof Elmarie Venter	Prof Ronnie Lotriet	
	(Tshwane University of Technology)	(University of KwaZulu-Natal)	(North-West University)	(Nelson Mandela University)	(North-West University)	
	CP16	CP6	CP29	CP75	CP40	
10:15-	PREVALENCE AND PROPENSITY OF SICKNESS PRESENTEEISM IN THE SOUTH AFRICAN CONTEXT:	FACTORS INFLUENCING THE UNIVERSITY EXPERIENCE OF FACULTY LEADERSHIP	THE IMPACT OF DIGITAL DISRUPTION ON THE MARKETING AND ADVERTISING FUNCTIONS	WORK-FAMILY CONFLICT AND LIFE SATISFACTION: DO WORK-FAMILY SEGMENTATION AND FAMILY	A CRITICAL PERSPECTIVE OF THE AVIATION INDUSTRY IN AFRICA	
10:35	PRELIMINARY FINDINGS	Prof Mornay Roberts-Lombard Prof Carl Marnewick	Dr Alistair Mokoena	SUPPORT MAKE A DIFFERENCE?	Mr Ronald Thurling Ms Jean-Marie Mbuya	
	Prof Petronelle Jonck North-West University	University of Johannesburg	Prof Hein Prinsloo North-West University	Prof Brownhilder Ngek Neneh University of the Free State	University of Johannesburg	
	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	
10:40- 11:00	CP83 ESSENTIAL NON- TECHNOLOGY-RELATED FUTURE HUMAN RESOURCE MANAGEMENT FACTORS Prof Cecile Schultz Tshwane University of Technology	CP11 A LEADERSHIP SKILLS DEVELOPMENT MODEL FOR THE KWADEN GROUP: A CASE STUDY OF AN AFRICAN FMCG BUSINESS-NETWORK Dr Craig Muller Prof Theuns Pelser University of KwaZulu-Natal	CP74 SCENARIO ANALYSIS OF CHINESE SUPPLIER MARKET FOR COMMERCIAL VEHICLE COMPONENTS BY 2030 Prof Dr Werner Fees Mr Yi Chen Nuremberg Tech University of Applied Sciences	CP27 GOVERNANCE AND SUCCESS: THE CASE OF TWO MULTIGENERATIONAL SOUTH AFRICAN FAMILY BUSINESSES Prof Shelley Farrington Prof Elmarie Venter Nelson Mandela University	CP48 INTEGRATION OF THE SUSTAINABLE DEVELOPMENT GOALS IN MBA CURRICULA: AN EVALUATION OF A SOUTH AFRICAN BUSINESS SCHOOL Dr Cobus Oosthuizen Milpark Business School	
	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	

	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES	VICTORIA FALLS
	HUMAN RESOURCE MANAGEMENT	LEADERSHIP	MARKETING MANAGEMENT	ENTREPRENEURSHIP	STRATEGIC MANAGEMENT
11:05-	CP114 EXPLORING TALENT DEVELOPMENT PRACTICES FOR LEADERS IN PUBLIC TVET INSTITUTIONS IN NAMIBIA	CP99 TRADITIONAL APPROACHES AND LEADERSHIP PERSPECTIVES ON SUSTAINABLE ENVIRONMENTAL CONSERVATION PRACTICES	CP58 THE FACTORS AFFECTING THE ADOPTION AND IMPLEMENTATION OF E- MARKETING AMONGST FMCG RETAILERS IN ZIMBABWE	CP131 THE BENEFITS OF ADOPTING A SOCIAL MEDIA MARKETING STRATEGY BY SMALL, MEDIUM, AND MICRO BUSINESSES	CP59 EXTERNAL ENVIRONMENT FACTORS INFLUENCING AN AUTOMATIVE FIRM'S COMPETITIVE STRATEGY IN PREPARATION FOR SAUDI VISION 2030
11:25	Mr Bruce Gwala Prof Danie Schutte Dr Nicolene Barkhuizen North-West University	IN AFRICA Dr Hazvineyi Saurombe, Prof Yvonne Du Plessis North-West University	Dr Reason Masengu Prof Hein Prinsloo Dr Carinda Williams North-West University	Mr Clint Davies Ms. Nwabisa Mayeng Prof Jurie van Vuuren University of Pretoria	Mr Abdulaziz Ahmadani Prof Susanna Middelberg Prof Merwe Oberholzer North-West University
	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER
	CP123	CP44	CP105	CP24	CP93
	GENERATION Z AND ORGANISATIONAL COMMITMENT Dr Bridget De Villiers	DEVELOPING EFFECTIVE LEADERSHIP IN HEALTHCARE Dr Sagaren Govender	THE INFLUENCE OF GREENWASHING ON BRAND IMAGE Ms Kamilah Collison	ANTECEDENTS AND OUTCOME OF INNOVATIVE PRACTICES AMONG SMALL AND MEDIUM ENTERPRISE SERVICE FIRMS IN BOTSWANA	A PARADIGM SHIFT OF BUSINESS SUPPORT SERVICES IN SOUTH AFRICA Dr Ellen Chenesai Rungani
11:30- 11:50	Ms Thapelo Masia Nelson Mandela University	Prof Cecile Gerwil Proches University of KwaZulu-Natal	Dr Jako Volschenk Prof Charlene Gerber University of Stellenbosch	Ms Mono Kapambwe Prof Olumide Jaiyeoba Dr Tendai Svotwa University of Botswana Prof Mornay Roberts-Lombard	Fort Hare University
	OOMBETITIVE BARES	COMPETITIVE DADES	OCMPETITIVE DADES	University of Johannesburg	COMPETITIVE DADES
	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER

	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES	VICTORIA FALLS
	HUMAN RESOURCE MANAGEMENT	LEADERSHIP	MARKETING MANAGEMENT	ENTREPRENEURSHIP	FINANCIAL MANAGEMENT
11:55- 12:15	CP42 GENDER EQUALITY IN TOP MANAGERIAL POSITIONS IN A SOUTH AFRICAN MINING COMPANY Mrs Kutlwano Takadi Dr Liezel Massyn University of the Free State	CP95 THE RELATIONSHIP BETWEEN AUTHENTIC LEADERSHIP, SATISFACTION AND EMPLOYEE PERFORMANCE Ms Liane Petzer Prof Noel Pearce Rhodes University	CP31 THE CUSTOMER EXPERIENCE OF SOUTH AFRICAN WOMEN IN BANKING Prof Andre Calitz Prof Margie Cullen Nelson Mandela University	WIP17 MANAGING ENTREPRENEURSHIP EDUCATION USING AN INTERNATIONAL COLLABORATIVE APPROACH: AN ONLINE INITIATIVE Dr Carina America Mr Adolph Neethling Mr Paul Jaspers University of Stellenbosch	CP2 STRATEGIC MANAGEMENT PROCESS IN LOCAL GOVERNMENT Mr Edward Nxangane Dr Dinko Herman Boikanyo University of Johannesburg
	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER
12:20- 12:40	WIP6 COVID-19 PANDEMIC: PERSPECTIVES ON EMPLOYEE ENGAGEMENT, WORK-FROM-HOME AND AN EMPLOYEE WELLNESS PROGRAMME IN A DEBT COLLECTION ORGANISATION IN GAUTENG, SOUTH AFRICA Dr Doret Botha Dr Rein Coetzee North-West University	CP70 ESSENTIAL LEADERSHIP CHARACTERISTICS IN A VUCA ENVIRONMENT: A CONCEPTUAL MODEL AND CONFIRMATION IN A SAMPLE OF HIGHER EDUCATION LEADERS Mr Carel Jansen van Vuuren Prof Kobus Visser Prof Marieta du Plessis University of the Western Cape	CP51 THE INFLUENCE OF SMARTPHONE ADVERTISING ON PURCHASE INTENTION: A CASE FROM SOUTH AFRICA Dr Beate Stiehler-Mulder Ms Boitumelo Kodibona Ms Marjole Wort Mr Wandile Mente Ms Shannon Joubert University of Johannesburg	CP91 TREND OR TURN: DIRECTIONS OF DESIGN THINKING IN ENTREPRENEURSHIP EDUCATION BEYOND 2020 Prof Thea Tselepis University of Johannesburg	WIP11 THE CONCEPTUALISATION AND MEASUREMENT OF MANAGEMENT-INNOVATION IN AN EMERGING MARKET Mr Francois Haasbroek Prof Marius Ungerer Prof Charlene Gerber University of Stellenbosch
	WORK-IN-PROGRESS	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	WORK-IN-PROGRESS

	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES	VICTORIA FALLS
	HUMAN RESOURCE MANAGEMENT	LEADERSHIP	MARKETING MANAGEMENT	ENTREPRENEURSHIP	STRATEGIC MANAGEMENT
12:45- 13:05	CP52 THE INFLUENCE OF JOB CRAFTING ON ORGANISATIONAL COMMITMENT AND WORK ENGAGEMENT IN A FINANCIAL SERVICES ORGANISATION Ms. Angelique Brandt Ms Rukhsana Jano Prof Marieta Du Plessis University of the Western Cape	CP126 THE ROLE OF PATRIARCHY IN THE SUBORDINATION OF WOMEN IN SENIOR LEADERSHIP POSITIONS Dr Georgina Pondayi, Prof Lia Magda Hewitt Dr Joyce Toendepi University of Johannesburg	CP104 AN EXPLORATORY STUDY ON FACTORS INFLUENCING SUCCESS IN THE HAIR INDUSTRY Mr Adolph Neethling University of Stellenbosch	CP4 IMPROVING FRANCHISING RELATIONSHIPS TO OPTIMISE FRANCHISEE PERFORMANCE Mr Benefit Dube Dr Casandra Mara Mr Vongani Ntimane University of Johannesburg	CP102 A DECISION SUPPORT MODEL FOR EXPORT OPPORTUNITIES Dr Seugnet Bronkhorst Prof Cecile Niewenhuizen University of Johannesburg
	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER

LUNCH 13:05 - 14:00

MONDAY 20th SEPTEMBER 2021 AFTERNOON SESSION

	CONTRIBUTED PAPERS					
	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES		
	HUMAN RESOURCE MANAGEMENT	LEADERSHIP	MARKETING MANAGEMENT	ENTREPRENEURSHIP		
	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:		
	Prof Christof Botha	Prof Leon Jackson	Prof Christo Bisschoff	Dr Menisha Moos		
	(North-West University)	(North-West University)	(North-West University)	(University of Pretoria)		
	CP86	CP133	CP130	CP66		
14:00-	THE EFFECT OF ENTREPRENEURSHIP SKILLS TRAINING ON THE PERFORMANCE OF WOMEN OWNED SMMES IN	ETHICAL LEADERSHIP AND WORK ENGAGEMENT: TESTING FOR THE MEDIATION ROLE OF TRUST IN A LEADER	THE IMPACT OF A PRODUCT HARM CRISIS ON CONSUMER BEHAVIOUR Dr Hamieda Parker	ENTREPRENEURIAL CAPITAL AND PROFITABILITY: CASE OF MALAGASY SMALLHOLDER FARMERS		
14:20	BUFFALO CITY METROPOLITAN MUNICIPALITY		Mr Wayne Idas	Prof Boris Urban		
	Dr Tendai Chimucheka	Prof Leon Jackson	University of Cape Town	Dr McEdward Murimbika		
	Ms Wandisiwe Magadla	Ms Bonolo Mpolo	Oniversity of Super rown	Mr Radomalala Ratsimanetrimanana		
	University of Fort Hare	North-West University				
	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER		
	WIP9	CP129	WIP18	CP69		
	A QUANTITATIVE TREND	CRITICAL ORGANISATIONAL CULTURE	SOURCE CREDIBILITY AND	EXAMINING THE RELATIONSHIP		
	INVESTIGATION OF ABSENTEEISM	SUCCESS FACTORS PERTAINING TO	CONSUMER ATTITUDES ON	BETWEEN THE BUSINESS PRACTICES		
44.05	WITHIN A SELECTED CHEMICAL OPERATIONAL UNIT	THE LEADERSHIP DEVELOPMENT PROCESS OF ORGANISATIONS IN	INSTAGRAM	AND PERFORMANCE OF SMALL BUSINESSES		
14:25- 14:45	or Environme on the	SOUTHERN AFRICA	Prof Dobbio Ellio Viscor	2001112020		
14.45	Mr Benjamin Stander		Prof Debbie Ellis Vigar Ms Shéfali Ramjathan	Dr Menisha Moos, Ms Nokuthula		
	Prof Christoff Botha	Dr Hekkie van der Westhuizen	University of KwaZulu-Natal	Nyamweda, Ms Jessica Cullinan,		
	North-West University	Prof Magda Hewitt	Chivology of Awazara Matai	Mr Timothy Thompson & Mr Matthew Wise		
		University of Johannesburg		University of Pretoria		
	WORK-IN-PROGRESS	COMPETITIVE PAPER	WORK-IN-PROGRESS	COMPETITIVE PAPER		

	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES
	HUMAN RESOURCE MANAGEMENT	LEADERSHIP	MARKETING MANAGEMENT	ENTREPRENEURSHIP
14:50- 15:10	WIP5 MANAGING ORGANISATIONAL CULTURE CHANGE IN A SOUTH AFRICAN MULTI-NATIONAL COMPANY Ms Charlotte Mokoena Prof Cecile Gerwel Poches University of KwaZulu-Natal	CP124 THEORETICAL FRAMEWORKS FOR DEVELOPING LEADERSHIP AMONGST WOMEN IN MANAGEMENT Ms Sonja Swart Dr Joyce Toendepi Prof Magda Hewitt University of Johannesburg	CP37 EFFECTIVENESS OF DIGITAL MARKETING ON THE PROMOTION OF THE BOTSWANA HUMAN RESOURCE DEVELOPMENT COUNCIL'S SERVICES Ms Faith I. Rapuleng – Tuelo Dr Shihaleni Ndjaba The International University of Management Windhoek	CP78 GENDER INFLUENCE ON SMALL AND MEDIUM ENTERPRISES GROWTH DIMENSION Prof Shepherd Dhliwayo University of Johannesburg
	WORK-IN-PROGRESS	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER
15:15- 15:35	CP110 TALENT MANAGEMENT AND WORK IDENTITY: A CONCEPTUAL FRAMEWORK Dr Nicolene Barkhuizen Ms Roslyn De Braine University of Johannesburg	WIP14 THE ROLE OF DYNAMIC PRESENCING IN FOSTERING TRANSFORMATIVE LEADERSHIP DEVELOPMENT IN A VUCA WORLD Prof Cecile Gerwel Proches, Dr Cristy Leask, Dr Jessica Strayer, Dr Preeya Daya, Ms Ntokozo Mngadi & Ms Christa de Lange University of KwaZulu-Natal, Univesity of Cape Town & JS Consulting	CP100 A CUSTOMER EXPERIENCE MODEL FOR THE HEAVY INDUSTRIAL INDUSTRY Prof Christo Bisschoff Ms Martha Van Schalkwyk North-West University	CP54 A CRITIQUE OF THEORETICAL PERSPECTIVES FOR ENTREPRENEURIAL ECOSYSTEMS Ms Sasha Boucher Prof Andre Calitz Prof Margaret Cullen Nelson Mandela University
	COMPETITIVE PAPER	WORK-IN-PROGRESS	COMPETITIVE PAPER	COMPETITIVE PAPER

15:35- SHORT AFTERNOON COMFORT BREAK		COMPETITIVE PAPER	WORK-IN-PROGRESS	COMPETITIVE PAPER	COMPETITIVE PAPER
SHORT AFTERNOON COMEORT BREAK					
15:50	15:35- 15:50		SHORT AFTERNO	OON COMFORT BREAK	

	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES		
	HUMAN RESOURCE MANAGEMENT	MANAGEMENT	MARKETING MANAGEMENT	ENTREPRENEURSHIP		
	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:		
	Prof Petronella Jonck	Dr MacDonald Kanyangale	Prof Geoff Golfdman	Dr Bibi Zaheenah Chummun		
	(North-West University)	(University of KwaZulu Natal)	(University of Johannesburg)	(University of KwaZulu-Natal)		
	WIP28	CP132	WIP16	WIP4		
15:50 16:10	HIGHER LEARNING	THE RELATIONSHIP BETWEEN CONTEXTUAL FACTOR AND SERVICE DELIVERY PERCEPTIONS IN A MAJOR CITY IN SOUTH AFRICA	THE FEEDBACK ON AVBOB MUTUAL ASSURANCE CLIENTS' PERCEPTIONS OF THE CASH BACK PREMIUMS MARKETING CAMPAIGNS	FACTORS AFFECTING ENTREPRENEURIAL GROWTH FOR PETROLEUM WHOLESALERS IN SOUTH AFRICA		
	Mr. Dumisani Shiviti	Prof Leon Jackson	Ms Jane Ngwabe			
	Dr. Brian Kwazi Majola	Mr Abraham Ngobeni	Prof Vannie Naidoo	Ms Tiyani Baadjie		
	University of Limpopo	North-West University	University of KwaZulu-Natal	University of South Africa		
	WORK-IN-PROGRESS	COMPETITIVE PAPER	WORK-IN-PROGRESS	WORK-IN-PROGRESS		
16:15 16:35	Mr Mahad Moti Prof Boris Urban University of the Witwatersrand	WIP1 DISTRIBUTIVE JUSTICE: INVESTIGATING THE IMPACT OF DECENT WORK AND ORGANISATIONAL FACTORS ON OUTCOMES OF WORK IN THE SOUTH AFRICAN PUBLIC SERVICE Mr Willie Chinyamurindi Fort Hare University	CP25 ANTECEDENTS OF SMARTPHONE PURCHASING BEHAVIOUR AMONG GENERATION Y STUDENTS Mr Lesego Thebyane Prof Re-An Muller North-West University	WIP21 FACTORS CONTRIBUTING TO ENTREPRENEURSHIP DEVELOPMENT Mr Luyolo Mahlangabeza Ms Siphokazi Sibara Nelson Mandele University		
	COMPETITIVE PAPER	WORK-IN-PROGRESS	COMPETITIVE PAPER	WORK IN PROGRESS		
	CP119	WIP29	WIP22	CP33		
16:40	A secondary review of governance reporting practices: a case of the city of Johannesburg	FACTORS ENABLING AND HINDERING WOMEN'S APPOINTMENT INTO LEADERSHIP POSITIONS IN INSTITUTIONS OF HIGHER LEARNING	EXPLORING THE IMPACT OF SERVICE QUALITY ON CUSTOMER SATISFACTION: A CASE OF WOOLWORTHS PORT ELIZABETH	THE SOUTH AFRICAN PUBLIC BROADCASTER'S SUSTAINABLE FUNDING: BUILDING A FRAMEWORK		
17:00				Mr Vuyo Nyembezi		
	Ms Chantelle Brink	Ms. Rebecca Ngobeni	Mr Luyolo Mahlangabeza	Prof Madéle Tait		
	Management College of South Africa	Dr Brian Majola	Ms S Skweyiya	Prof Chantal Rootman		
		University of Limpopo	Nelson Mandele University	Nelson Mandela University		
	COMPETITIVE PAPER	WORK IN PROGRESS	WORK IN PROGRESS	COMPETITIVE PAPER		
	COMPETITIVE PAPER WORK IN PROGRESS WORK IN PROGRESS COMPETITIVE PAPER END OF THE DAY					

TUESDAY 21ST SEPTEMBER 2021 MORNING SESSION

	CONTRIBUTED PAPERS				
	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES	VICTORIA FALLS
	HUMAN RESOURCE MANAGEMENT	FINANCIAL MANAGEMENT	MARKETING MANAGEMENT	OPERATIONS MANAGEMENT	KNOWLEDGE MANAGEMENT
	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:
	Dr Casandra Mara	Prof Miemie Struwig	Prof Andre Calitz	Prof Sanlie Middelberg	Prof Margie Cullen
	(University of Johannesburg)	(Nelson Mandela University)	(Nelson Mandela University)	(North-West University)	(Nelson Mandela University)
08:00- 08:20	CP122 INVESTIGATING INCENTIVE STRATEGIES TO INCREASE EMPLOYEE ENGAGEMENT AT AN ENGINEERING SERVICES ENTITY Mr Lourens Pretorius Prof Ronnie Lotriet North-West University	CP109 MANAGEMENT ACCOUNTING PERSPECTIVE TO IMPROVING RISK MANAGEMENT MEASURES - AN EXAMPLE FROM A MEDIUM-SIZED NIGERIAN COMPANY Mr James Aghachi Prof Dr Heinz Klingelhöfer Tshwane University of Technology	CP101 THE INFLUENCE OF LOYALTY PROGRAMMES ON CUSTOMER PURCHASE INTENT Dr Marietjie Theron-Wepener Mr Andre Rautenbach University of Stellenbosch	CP32 TQM ADOPTION IN AN ANIMAL FEED MANUFACTURING: TOWARD A CONCEPTUAL FRAMEWORK Ms Nomzamo Ndlela, Dr Stephen Nyakala Dr Kemlall Ramdass Tshwane University of Technology	CP10 DIGITAL TRANSFORMATION IN THE MANUFACTURING SECTORS OF SOUTH AFRICA Mr Garth Gaffley Prof Theuns Pelser University of KwaZulu-Natal
	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER
	CP8	CP26	CP61	CP34	CP14
08:25-	CHALLENGES FACED BY SHOP STEWARDS IN TWO SOUTH AFRICAN UNIONS	A SYSTEMATIC REVIEW OF RESEARCH INTO WORKING CAPITAL MANAGEMENT IN SOUTH AFRICA	A DATA CENTRIC FRAMEWORK FOR ANIMAL TRADING DECISION SUPPORT	CHALLENGES THAT FACE CASUAL RESTAURANTS IN IMPLEMENTING BUSINESS PROCESS MANAGEMENT: A DIFFERENT MANAGEMENT	COMPETITIVE INTELLIGENCE IN STRATEGY FORMULATION: A CASE OF A MICRO ENTERPRISE
08:45	Dr Mokgata Matjie Prof Carol Allais Dr Molefe Maleka Tshwane University of Technology	Prof Miemie Struwig Mr Storm Watson Nelson Mandela University	Mr Kudakwashe Nyamutsambira, Prof Andre Calitz, Mr Kayode Ayankoya & Mr Cobus Oberholser (Nelson Mandela University)	APPROACH? Mr Shane Janse van Rensburg Prof Aloe Meintjes North-West University	Mr Naeem Mohamed Mr Dirk Rossouw Dr Maria Bounds University of Johannesburg
	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER

	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES	VICTORIA FALLS
	HUMAN RESOURCE MANAGEMENT	FINANCIAL MANAGEMENT	MARKETING MANAGEMENT	OPERATIONS MANAGEMENT	KNOWLEDGE MANAGEMENT
08:50- 09:10	CP113 A META-ANALYSIS OF THE IMPLEMENTATION OF OPERATIONAL BROAD-BASED BLACK ECONOMIC EMPOWERMENT PRACTICES: THE CASE OF A SA MINING OPERATION Dr Sungandren Naidoo Mr Thabiso Mosholi University of South Africa	CP55 VOLUNTARY DISCLOSURE OF THE NON-STANDARD FREE CASH FLOW MEASURE IN INTEGRATED REPORTS: AN EXPLORATORY STUDY Dr Heidie Janse van Rensburg Nelson Mandela University	CP23 CUSTOMERS' BRAND AWARENESS, BRAND TRUST AND BRAND LOYALTY FOR PRIVATE LABEL BRANDS Mr Sbonelo Ndlovu North-West University Mr Shalen Heeralal University of Zululand	CP46 SUPPLY CHAIN COLLABORATION AND ORGANISATIONAL PERFORMANCE Mr Nkanyiso Hadebe Mr Gert Heyns Ms Elmarie Kriel University of Johannesburg	CP9 DETERMINANTS OF CONSUMERISATION OF INFORMATION TECHNOLOGY AND ITS EFFECT ON EMPLOYEE PERFORMANCE Ms Hilda Khayundi Dr Tendai Chimucheka Fort Hare University
	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER
09:15- 09:35	CP110 TALENT MANAGEMENT AND WORK IDENTITY: A CONCEPTUAL FRAMEWORK Dr Nicolene Barkhuizen Ms Roslyn De Braine University of Johannesburg	CP76 PARTICIPATION IN AND PERCEPTIONS OF BUSINESS NETWORKS BY SMME OPERATORS IN SOUTH AFRICA- A CASE OF PRETORIA WEST Mr Brian Mahosi, Prof Fulufhelo Netswera, Mr Phumlani Siwela & Mr Kazi Jamshed North-West University	CP77 LAST-MILE DISTRIBUTION CHALLENGES FOR A FORECOURT CONVENIENCE STORES' DISTRIBUTOR Mrs Livhuwani Mavhungu Dr Peter Kilbourn Dr Mandla Mvubu University of Johannesburg	CP96 ADOPTING GREEN SUPPLY CHAIN MANAGEMENT USING INTEGRATED QUALITY SYSTEMS Dr Sugandren Naidoo Ms Nicolette Crozier University of South Africa	CP12 AN INVESTIGATION OF THE EFFECTIVENESS OF BIMODAL ON DIGITAL TRANSFORMATION STRATEGY FORMATION AND IMPLEMENTATION: THE CASE OF A SOUTH AFRICAN BANK Dr Tebogo Sethibe Ms Lukhanyiso Mantyi University of the Witwatersrand

	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES	VICTORIA FALLS
	HUMAN RESOURCE MANAGEMENT	ENTREPRENEURSHIP	MARKETING MANAGEMENT	OPERATIONS MANAGEMENT	INFORMATION & KNOWLEDGE MANAGEMENT
09:40- 10:00	CP84 ANALYSING THE INFLUENCE OF ENTREPRENEURIAL ORIENTATION OF SMES AND LABOUR-INTENSIVENESS IN THE CONSTRUCTION INDUSTRY Mr Jonathan Mayombo Prof Nelda Mouton North-West University	CP71 CAPITAL STRUCTURE AND FIRM PERFORMANCE: A COMPARATIVE STUDY BETWEEN SOUTH AFRICAN AND MAURITIAN LISTED FINANCIAL FIRMS Dr Narvada Ramdhany Ms Kounshika Kasi University of Mauritius	CP36 GUIDELINES FOR RETAIL EMPLOYERS TO CONSIDER: THROUGH THE EYES OF GEN Z SOON-TO-GRADUATE RETAIL STUDENTS Prof Mariette Frazer Ms Nobantu Langa University of Johannesburg	CP65 PROCESS EXCELLENCE AS A STRATEGY FOR BUILDING FIRM AND SUPPLY CHAIN RESILIENCE IN THE FOURTH INDUSTRIAL REVOLUTION Dr. Liberty Sheunesu Mapamba Prof. Noleen Pisa University of Johannesburg	CP50 SOFTWARE ROBOT PROCESS AUTOMATION AT THE SOUTH AFRICAN REVENUE SERVICE (SARS) Prof Andre Calitz Prof Margaret Cullen Ms Cheryl-Ann Ferreira Nelson Mandela University
	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER

REFRESHMENT BREAK

	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES	VICTORIA FALLS
	HUMAN RESOURCE MANAGEMENT	FINANCIAL MANAGEMENT	MARKETING & BUSINESS MANAGEMENT	OPERATIONS MANAGEMENT	INFORMATION & KNOWLEDGE MANAGEMENT
	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:
	Dr Bridget de Villiers (Nelson Mandela University)	Prof Chantal Rootman (Nelson Mandela University))	Prof Mornay Robberts Lombaard (University of Johannesburg)	Dr Cobus Oosthuizen (Milpark Business School)	Dr Joseph Lekunze (North-West University)
10:30 10:50	CP87 PROMOTING CAREER SELF- EFFICACY AMONG MILLENNIALS Dr Bridget De Villiers Mrs Christelle Robertson Nelson Mandela Unive`rsity	CP118 INTEGRATED FRAMEWORK FOR MEASURING THE IMPACT OF CORPORATE SUSTAINABILITY PERFORMANCE ON FINANCIAL PERFORMANCE VIA CUSTOMER ATTRACTION Mr Emmanuel Obioha Prof Dr Heinz Klingelhöfer	CP22 DOES CELEBRITY ENDORSEMENT INFLUENCE BRAND IMAGE AND RECALL? INSIGHTS FROM FAST-FOOD CONSUMERS IN HARARE, ZIMBABWE Prof Charles Makanyeza Mr Masimba Manyangare Namibia Business School,	WIP25 THE FUTURE ROLE AND PROFILES OF THE SA QUALITY PRACTITIONER Prof Robert Vivian University of the Witwatersrand	CP64 LEVERAGING OPPORTUNITIES FOR BIG DATA ANALYTICS BY SMES Ms Sarah Silih Mr Kennedy Njenga University of Johannesburg
		Tshwane University of Technology	Windhoek		
	COMPETITIVE PAPER		•	WORK IN PROGRESS	COMPETITIVE PAPER
	COMPETITIVE PAPER	Technology	Windhoek	WORK IN PROGRESS	COMPETITIVE PAPER
10:55- 11:15	CP90 BACK TO WORK: BARRIERS FACING PROFESSIONAL WOMEN MOTHERS Mrs Lorna McLaren Prof Linda Ronnie Prof Marieta du Plessis University of the Western Cape & University of Cape Town	Technology	Windhoek	CP107 ASSESSING FACTORS AFFECTING PRODUCT NON- CONFORMANCE AT A STEEL- BASED PRODUCT MANUFACTURER IN GAUTENG Ms Gcobisa Bokleni Prof Barnes Sookdeo University of South Africa	CP79 EXPLORING THE USE OF BLOCKCHAIN TECHNOLOGY IN THE NAMIBIAN GLOBAL BEEF SUPPLY CHAIN Mr Johan Van der Walt, Prof Daniël Schutte & Prof Sanlie Middelberg North-West University
	CP90 BACK TO WORK: BARRIERS FACING PROFESSIONAL WOMEN MOTHERS Mrs Lorna McLaren Prof Linda Ronnie Prof Marieta du Plessis University of the Western Cape	CP112 TIME-FREQUENCY AND INTERDEPENDENCE BETWEEN IBSA AND US EQUITIES INDICES. AN ANALYSIS USING THE WAVELET APPROACH Dr Innocent Maposa, Prof Mabutho Sibanda & Dr Bomi Nomlala	CP20 EXAMINING LOGISTICS SERVICE AND ONLINE SHOPPING CUSTOMER SATISFACTION Dr Joash Mageto Prof Rose Luke	CP107 ASSESSING FACTORS AFFECTING PRODUCT NON- CONFORMANCE AT A STEEL- BASED PRODUCT MANUFACTURER IN GAUTENG Ms Gcobisa Bokleni Prof Barnes Sookdeo	CP79 EXPLORING THE USE OF BLOCKCHAIN TECHNOLOGY IN THE NAMIBIAN GLOBAL BEEF SUPPLY CHAIN Mr Johan Van der Walt, Prof Daniël Schutte & Prof Sanlie Middelberg

	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES	VICTORIA FALLS
	HUMAN RESOURCE MANAGEMENT	FINANCIAL MANAGEMENT	MARKETING & MANAGEMENT	OPERATIONS & BUSINESS MANAGEMENT	AGRICULTURAL MANAGEMENT
11:20- 11:40	CP67 THE IMPACT OF THE COMPONENTS OF INTELLECTUAL CAPITAL ON CORPORATE PERFORMANCE: EVIDENCE FROM BANKS AND INSURANCE COMPANIES IN MAURITIUS Dr R Bhattu Babajee University of Mauritius	CP1 MID-CAREER EMPLOYEES` PERCEPTIONS AND STRATEGIES OF PRE- RETIREMENT PLANNING AND FINANCIAL SECURITY IN SOUTH AFRICA Ms Brenda Jonah Dr MacDonald Kanyangale University of KwaZulu-Natal	CP30 CONSUMER ETHNOCENTRISM, WILLINGNESS TO PURCHASE LOCAL PRODUCTS AND CONSPICUOUS CONSUMPTION: ANALYSING THE ROLE OF AGE AND INCOME Mr Tendy Matenge Mr Tshegofatso Monkge University of Botswana	WIP20 SUSTAINABLE SUPPLY CHAIN MANAGEMENT PRACTICES AND FIRM PERFORMANCE: EXPLICATING THE ROLES OF CORPORATE MOTIVATION AND DYNAMIC CAPABILITIES Dr Oluwafemi Dele-Ijagbulu Nelson Mandela University	CP17 THE FACTORS THAT CONTRIBUTE TO THE GROWTH OF EMERGING FARMERS IN THE AGRICULTURAL SECTOR, NORTH WEST PROVINCE SOUTH AFRICA Prof Theuns Pelser Dr Faan Pelser University of KwaZulu-Natal North-West University
	COMPETITIVE PAPER	COMPETITIVE PAPER	COMPETITIVE PAPER	WORK-IN-PROGRESS	COMPETITIVE PAPER
11:45- 12:05	CP13 THE IMPACT OF GLASS-CEILING ON BLACK WOMEN WANTING TO BE PROMOTED TO MANAGEMENT POSITIONS: A CASE STUDY OF AFRICORP Ms Mbalenhle Nxumalo University of KwaZulu-Natal	CP28 SELF-INSURANCE IN THE ELECTRICITY UNIT OF SOUTH AFRICAN MUNICIPALITIES: THE CASE OF ETHEKWINI MUNICIPALITY IN KZN PROVINCE OF SOUTH AFRICA Mr Subhash Jagannath Dr Zaheenah Chummun University of KwaZulu-Natal	WIP10 RESELLING AN AFRICAN PRIDE: MARKETING HUMANITY BACK TO ITSELF - A GAZE FROM SOUTH AFRICA Mr Lebogang Mathole Tshwane University of Technology	CP97 APPLICABILITY OF THE BALANCED SCORECARD AS A PERFORMANCE MEASUREMENT TOOL FOR SMALL FAST-FOOD BUSINESSES IN CENTRAL RUSTENBURG Mr Ndumiso Mpofu & Prof Dr Heinz Klingelhöfer Tshwane University of Technology	CP39 EXPANSION STRATEGIES IN THE AGRO-PROCESSING SECTOR FOR SMALL-SCALE AGRO-PROCESSORS IN SOUTH AFRICA Mr B Manasoe Prof VN Mmbengwa Dr Joseph Lekunze North-West University
	COMPETITIVE PAPER	COMPETITIVE PAPER	WORK-IN-PROGRESS	COMPETITIVE PAPER	COMPETITIVE PAPER

	MAURITIUS	ZANZIBAR	MOMBASA	SEYCHELLES	VICTORIA FALLS
	HUMAN RESOURCE MANAGEMENT	FINANCIAL MANAGEMENT	TOURISM & ECONOMICS	OPERATIONS & BUSINESS MANAGEMENT	AGRICULTURAL MANAGEMENT
	CP63	CP2	CP7	WIP30	CP82
12:10- 12:30	SUSTAINABILITY INDICATORS USED IN EXECUTIVE REMUNERATION CONTRACTS: AN EXPLORATORY STUDY Dr Heidie Janse van Rensburg Nelson Mandela University	INVESTIGATING UNIQUE STRATEGY CHALLENGES FACED BY SOUTH AFRICAN FINANCIAL BANKING INSTITUTIONS EXPANDING INTO AFRICA Mr Lwazi Basholo, Mr Josh Nkuna, Mr Lesedi Mashao & Dr Dinko Herman Boikanyo University of Johannesburg	OVERCOMING COVID-19 RISK IN SOUTH AFRICAN NATURE- BASED TOURISM THROUGH THE USE OF DISRUPTIVE TECHNOLOGIES Prof Danielle Nel Sanders Dr Peta Thomas University of Johannesburg	POLICY UNCERTAINTY, THE ECONOMY AND BUSINESS Prof Raymond Parsons Prof Waldo Krugell (North-West University)	THE IMPACT OF DEMOGRAPHICS ON THE IMPLEMENTATION OF FARMWORKER EQUITY SHARE SCHEMES IN SOUTH AFRICA Dr Siyavuya Xolo, Prof Elroy Smith & Prof Noxolo Eileen Mazibuko Nelson Mandela University
	COMPETITIVE PAPER	WORK-IN-PROGRESS	COMPETITIVE PAPER	WORK-IN-PROGRESS	COMPETITIVE PAPER
	CP62	WIP12	CP111	WIP29	CP38
12:35- 12:55	WHY DONATING IS DIFFERENT: AN INVESTIGATION ON THE ENGAGEMENT AND SATISFACTION OF DUTCH INDIVIDUALS TOWARDS THE DUTCH CANCER SOCIETY	POLITICAL RISK AND STOCK MARKET VOLATILITY IN A SELECTION OF AFRICAN MARKETS Ms Jamela Hoveni	EXPLORING TALENT MANAGEMENT PRACTICES AND OUTCOMES IN THE GHANA HOTEL INDUSTRY Dr Nicolene Barkhuizen	E-SERVICE QUALITY IN THE BANKING SECTOR AMIDST COVID-19 PANDEMIC IN BOTSWANA Dr Botshabelo Kealesitse	SMALLHOLDER MAIZE FARMER'S WILLINGNESS TO JOIN INDEX INSURANCE IN VHEMBE DISTRICT: LIMPOPO PROVINCE Ms Hulisani Mukwevho,
	Mr Huib de Bruijn, Mr Quincy Verheul & Prof Adele Berndt	Milpark Business School	Prof Nico Schutte Ejolin Nabre University of Johannesburg	Prof Edward Marandu Mr Kegopotswe Tsiaka University of Botswana	Prof Simon Letsoalo, Mr Usapfa Luvhengo & Dr Joseph Lekunze North-West University
	Jönköping International Business School				
	COMPETITIVE PAPER	WORK-IN-PROGRESS	COMPETITIVE PAPER	WORK IN PROGRESS	COMPETITIVE PAPER

13:00-	LUNCH
14:00	LUNCH

TUESDAY 21st SEPTEMBER 2021 AFTERNOON SESSION

		CONTRIBUTED PAPERS	
	MAURITIUS	ZANZIBAR	MOMBASA
	HUMAN RESOURCE MANAGEMENT	FINANCIAL MANAGEMENT	ENVIRONMENTAL MANAGEMENT
	SESSION CHAIR:	SESSION CHAIR:	SESSION CHAIR:
	Prof Ziska Fields	Prof Cecile Gerwel Proches	Prof Anet Smit
	(University) of Johannesburg	(University of KwaZulu-Natal)	(North-West University)
	WIP19	WIP26	CP80
14:00-	EFFECTS OF CULTURAL DIMENSIONS ON PERFORMANCE OF GLOBAL VIRTUAL TEAMS	NOT THE INDUSTRIAL REVOLUTION BUT THE 4 th ECONOMIC TRANSITION	INVESTIGATING WATER DISCLOSURE PRACTISES IN THE PLATINUM MINING INDUSTRY
14:20	Mr Tshegofatso Monkge	200 No mile in men	
20	Mr Tendy Matenge	Prof Robert Vivian	Prof Anet Smit, Mr Emil Burger & Dr Martin Botha
	University of Botswana	University of the Witwatersrand	North-West University
	WORK-IN-PROGRESS	WORK-IN-PROGRESS	COMPETITIVE PAPER
	HUMAN RESOURCE MANAGEMENT	FINANCIAL MANAGEMENT	OPERATIONS MANAGEMENT
14:25-	WIP15 THE RELATIONSHIP BETWEEN RECRUITMENT, COMPENSATION, PERFORMANCE APPRAISAL AND ORGANISATIONAL COMMITMENT IN SMES	WIP3 THE IMPACT OF THE SUGAR-SWEETENED BEVERAGE TAX ON THE SOUTH AFRICAN SUGAR INDUSTRY	CP45 PERCEPTIONS OF CONSUMERS REGARDING THE USE OF WATER-SAVING DEVICES AND PRODUCTS
14:45	Dr Mary Matlakala University of Limpopo	Ms Ncebakazi Portia Latsha, Prof Cecile Gerwel Proches & Dr Nikita Singh University of KwaZulu-Natal	Mr Storm Watson & Prof Elroy Smith Nelson Mandela University
	WORK-IN-PROGRESS	WORK-IN-PROGRESS	COMPETITIVE PAPER
14:50- 15:10	CP88 LEADERSHIP 4.0, HORSEMANSHIP AND HORSES IN THE FOURTH INDUSTRIAL REVOLUTION Prof Ziska Fields University of Johannesburg	WIP7 RISK GOVERNANCE AND RISK-TAKING BEHAVIOR OF BANKS IN SUB-SAHARAN AFRICA Dr Tafrei Mashamba & Prof CN Chikutuma University of South Africa	CP98 REGULATORY MEASURES WITH WHICH TO INHIBIT IRREGULAR EXPENDITURE AND DEVELOP CORRECTIVE MEASURES IN THE DEPARTMENT OF WATER AND SANITATION Prof Dr Heinz Klingelhöfer, Ms Joey Geyer & Mr Comfort Nabane Tshwane University of Technology
	COMPETITIVE PAPER	WORK-IN-PROGRESS	COMPETITIVE PAPER

	CONTRIBUTED PAPERS				
	GRAND MAURITIUS ROOM	ZANZIBAR ROOM	MOMBASA ROOM		
	HUMAN RESOURCE MANAGEMENT	FINANCIAL MANAGEMENT	INFORMATION TECHNOLOGY		
15:15- 15:35	CP108 CHALLENGES IN THE IMPLEMENTATION OF CONTRACT COMPLIANCE IN STATE DEPARTMENTS Prof Nadine Oosthuizen, Dr Hamidah Babirye & Prof Madele Tait Rhodes University, Makerere University Business School (Kampala) & Nelson Mandela University	CP71 AN ANALYSIS PUBLIC PENSION SUSTAINABILITY: A CASE STUDY OF MAURITIUS Prof Boopen Seetanah, Dr Narvada Ramdhany, Dr Viraiyan Teeroovengadum & Ms Reena Bhattu Babajee University of Mauritius	WIP23 A SERVICE DELIVERY MANAGEMENT FRAMEWORK IN THE CONTEXT OF SMART CITIES Ms Fiona Havenga & Prof Roy Ramphal University of South Africa		
	COMPETITIVE PAPER	COMPETITIVE PAPER	WORK-IN-PROGRESS		

END OF CONFERENCE

THANK YOU FOR ATTENDING

UNTIL IBC 2022 WHEN WE MEET AGAIN AT THE SPEKE RESORT ON THE SHORES OF LAKE MALAWI!

