

# Investigating the Factors, Challenges, and Role of Stakeholders in Implementing Industry 5.0 and Its Impact on Supply Chain Operations: A Study of the Global Agri-Food Supply Chain

---

Shivali Sunil Kankekar, Sumesh Singh Dadwal, Abdul Ali

Source Title: [Opportunities and Challenges of Business 5.0 in Emerging Markets](#)

Copyright: © 2023 | Pages: 27

ISBN13: 9781668464038 | ISBN10: 1668464039 | EISBN13: 9781668464052

DOI: 10.4018/978-1-6684-6403-8.ch007

## Abstract

Industry 5.0 may assist businesses to become more constructive and competitive in the global economy in the Fifth Industrial Revolution era. Therefore, a critical review of prior literature is presented in this paper to examine how industry 5.0 will impact supply chain operations within the agricultural sector. Additionally, it examines influencing factors, challenges, stakeholder roles, and recommendations identified from the literature. Industry 5.0 has multiple benefits for the agri-food sector such as improved agility, responsiveness, efficiency, productivity, precise decision-making, as well as cost-effectiveness.

## Introduction

Industry 5.0 is a process of twining the twins of 'the green' and 'the digital transitions', to build a more efficient, sustainable and resilient society and economies (European Commission, 2021). The Covid 19 has further exposed the negatives of too much reliance on efficiency, innovation, technology and productivity and has made people think about sustainability, inclusivity, employability, humanistic approach, building more resilient supply chains and adopting more sustainable ways of production and balancing the needs of various flora and fauna of the planet earth (European Commission, 2021). The emergence of digitalization and digital technologies in various sectors today has revolutionized industries in ways that have led to improved operational performance and the integration of the entire supply chain throughout. A constant fluctuation in supply demand, disruptions, or natural disasters as well as insufficient visibility to balance the supply chain has elevated the difficulties for an unstable supply chain. Integrating emergent digital technologies may contribute to creating new opportunities, principles, and a few challenges in supply chain management (Azzi et al., 2019, Oliveira-Dias et al., 2022). The emerging digital technologies have revolutionised the Industry to 4<sup>th</sup> Industrial revolution ie "Industry 4.0", thus accelerating operational performance, and leading to producing new strategies or opportunities with highly customized systems. Using Industry 4.0 technology, manufacturers can become more cost-effective, provide high-speed production with agility and flexibility, and enhance quality. (Jagtap et al., 2021),. Industry 4.0 is the convergence of smart manufacturing and products, and the internet of things (IoT), which provides real-time data about the production, machines, and component flow (Chauhan and Singh, 2019). As digital technologies have advanced over the last decade, industries have gained significant control over products and processes via IoT, artificial intelligence, big data analytics, 3D printing, augmented reality, and machine learning (Sahoo and Lo, 2022).

According to Hassoun et al., (2022), it is becoming more prevalent in various sectors, including the food industry, to witness the fourth industrial revolution. In addition, it is becoming increasingly important for the agri-food supply chain to make use of advanced digital technologies and to evolve into an intelligent, autonomous, and data-driven system of systems (Lezoche et al., 2020). According to the world bank report, several technologies have been observed to be promising for addressing existing constraints in the agri-food system, such as remote sensing, blockchain and IoT (The world bank, 2021). As digital technologies are introduced into diverse food systems, capturing, storing, processing, and communicating information are integrated digitally (Donaldson, 2021). Adopting digital technologies in the food industry allows one to identify ongoing and future trends and understand the consumer's intake based on nutrients, food quality, taste experiences, etc. (Chapman et al., 2021). As a result, it is critical to maintain high-quality products and to adhere to regulations strictly, and digital technologies can contribute to ensuring the standardized product to consumers. The Global Digital Agriculture Market was valued at USD 12.8 billion in 2021 and is expected to reach a value of USD 22.1 billion by the year 2028 (Vantage Market, 2021). In addition, Market analysts predict that the global market will grow at a compound annual growth rate (CAGR) of 9.6%.

## References

## References

- Aamer, A., Sahara, C. R., & Al-Awlaqi, M. A. (2022). Digitalization of the supply chain: transformation factors. *Journal of Science and Technology Policy Management*. 10.1108/JSTPM-01-2021-0001
- Ada N. Kazancoglu Y. Sezer M. D. Ede-Senturk C. Ozer I. Ram M. (2021). Analyzing Barriers of Circular Food Supply Chains and Proposing Industry 4.0 Solutions. *Sustainability*, 13(12), 6812. 10.3390/su13126812
- Aday, S., & Aday, M. S. (2020). Impacts of COVID-19 on Food Supply Chain. *Food Quality and Safety*, 4(4), 167–180. 10.1093/fqsafe/fyaa024
- Agarwal U. Rishiwal V. Tanwar S. Chaudhary R. Sharma G. Bokoro P. N. Sharma R. (2022). Blockchain Technology for Secure Supply Chain Management: A Comprehensive Review. *IEEE Access: Practical Innovations, Open Solutions*, 10, 85493–85517. 10.1109/ACCESS.2022.3194319
- Ageron, B., Bentahar, O., & Gunasekaran, A. (2020). Digital supply chain: challenges and future directions. *Supply Chain Forum: An International Journal*, 21(3), 133–138. Tandfonline. 10.1080/16258312.2020.1816361
- Azzi R. Chamoun R. K. Sokhn M. (2019). The power of a blockchain-based supply chain. *Computers & Industrial Engineering*, 135, 582–592. 10.1016/j.cie.2019.06.042
- Bertolozzi-Caredio D. Bardají I. Garrido A. Berry R. Bijttebier J. Gavrilescu C. Harizanova H. Jendrzewski B. Meuwissen M. M. P. Ollendorf F. Pinsard C. Rommel J. Severini S. Soriano B. (2021). Stakeholder perspectives to improve risk management in European farming systems. *Journal of Rural Studies*, 84, 147–161. 10.1016/j.jrurstud.2021.04.004
- Bozarth C. C. Handfield R. B. (2019). *Introduction to operations and supply chain management* (5th ed.). Pearson Education Limited.
- Butt J. (2020). A Strategic Roadmap for the Manufacturing Industry to Implement Industry 4.0. *Designs*, 4(2), 11. 10.3390/designs4020011
- Büyükoçkan G. Göçer F. (2018). Digital Supply Chain: Literature review and a proposed framework for future research. *Computers in Industry*, 97, 157–177. 10.1016/j.compind.2018.02.010

Carver, J. C., Hassler, E., Hernandez, E., & Kraft, N. A. (2013). Identifying Barriers to the Systematic Literature Review Process. *2013 ACM / IEEE International Symposium on Empirical Software Engineering and Measurement*. ACM, IEEE. 10.1109/ESEM.2013.28

Chapman J. Power A. Netzel M. E. Sultanbawa Y. Smyth H. E. Truong V. K. Cozzolino D. (2021). Challenges and opportunities of the fourth revolution: A brief insight into the future of food. *Critical Reviews in Food Science and Nutrition*, 1–9. 10.1080/10408398.2020.186332833401934

Chauhan C. Singh A. (2019). A review of Industry 4.0 in supply chain management studies. *Journal of Manufacturing Technology Management*, 31(5), 863–886. 10.1108/JMTM-04-2018-0105

Choi Y.-H. Choi S.-H. (2018). A Study of Crossing the Chasm in applying Smart Factory System for SMEs. *International Journal of Pure and Applied Mathematics*, 118(19), 469–487. <https://acadpubl.eu/jsi/2018-118-19/articles/19a/32.pdf>

Dadi V. Nikhil S. R. Mor R. S. Agarwal T. Arora S. (2021). Agri-Food 4.0 and Innovations: Revamping the Supply Chain Operations. *Production Engineering Archives*, 27(2), 75–89. 10.30657/pea.2021.27.10

Dania W. A. P. Xing K. Amer Y. (2018). Collaboration behavioural factors for sustainable agri-food supply chains: A systematic review. *Journal of Cleaner Production*, 186, 851–864. 10.1016/j.jclepro.2018.03.148.

Deloitte. (2022). *2022 manufacturing industry outlook*. Deloitte. <https://www2.deloitte.com/content/dam/Deloitte/us/Documents/energy-resources/us-2022-manufacturing-industry-outlook.pdf>

Donaldson D. A. (2021). Digital from farm to fork: Infrastructures of quality and control in food supply chains. *Journal of Rural Studies*. 10.1016/j.jrurstud.2021.10.004

EIBIS. (2022). *Digitalisation in Europe 2021-2022*. EIB.org. <https://www.eib.org/en/publications-research/economics/digitalisation-in-european-union.htm>

Dania W. A. P. Xing K. Amer Y. (2018). Collaboration behavioural factors for sustainable agri-food supply chains: A systematic review. *Journal of Cleaner Production*, 186, 851–864. 10.1016/j.jclepro.2018.03.148

Deloitte. (2022). *2022 manufacturing industry outlook*. Deloitte. <https://www2.deloitte.com/content/dam/Deloitte/us/Documents/energy-resources/us-2022-manufacturing-industry-outlook.pdf>

Donaldson D. A. (2021). Digital from farm to fork: Infrastructures of quality and control in food supply chains. *Journal of Rural Studies*. 10.1016/j.jrurstud.2021.10.004

Echegaray N. Hassoun A. Jagtap S. Tetteh-Caesar M. Kumar M. Tomasevic I. Goksen G. Lorenzo J. M. (2022). Meat 4.0: Principles and Applications of Industry 4.0 Technologies in the Meat Industry. *Applied Sciences (Basel, Switzerland)*, 12(14), 6986. 10.3390/app12146986

EIBIS. (2022). *Digitalisation in Europe 2021-2022*. EIB.org. <https://www.eib.org/en/publications-research/economics/digitalisation-in-european-union.htm>

European Commission. (2021) *Industry 5.0: Towards more sustainable, resilient and human-centric industry*. EC. <https://research-and-innovation.ec.europa.eu/news/all-research-and-innovation-news/industry-50-towards-more-sustainable-resilient-and-human-centric-industry>

European Commission. (2022). *Human Capital and Digital Skills in the Digital Economy and Society Index | Shaping Europe's digital future*.

Digital-Strategy. <https://digital-strategy.ec.europa.eu/en/policies/desi-human-capital>

Eurostat. (2022). *Government budget allocations for R&D (GBARD)*.

Ec.europa.eu. [https://ec.europa.eu/eurostat/statistics-explained/index.php?title=Government\\_budget\\_allocations\\_f](https://ec.europa.eu/eurostat/statistics-explained/index.php?title=Government_budget_allocations_f)

FAO. (2022). *The State of Food and Agriculture 2022*.

*Leveraging agricultural automation for transforming agrifood systems*. FAO. 10.4060/cb9479en

Felsberger A. Qaiser F. H. Choudhary A. Reiner G. (2020).

The impact of Industry 4.0 on the reconciliation of dynamic capabilities: Evidence from the European manufacturing industries. *Production Planning and Control*, 33(2-3), 1–24. 10.1080/09537287.2020.1810765

Feng H. Wang X. Duan Y. Zhang J. Zhang X. (2020).

Applying blockchain technology to improve agri-food traceability:

A review of development methods, benefits and challenges.

*Journal of Cleaner Production*, 260, 121031. 10.1016/j.jclepro.2020.121031

Food and Agriculture Organization of the United Nations (FAO). (2020).

*Status of Digital Agriculture in 18 countries of Europe and Central Asia International Telecommunication Union Development Presence/Europe/Documents/Events/2020/Series%20of%20Webinars/20-00244\_Status\_digital\_Agriculture-revFAO*

Geissbauer, R., Lübben, E., Schrauf, S., & Pillsbury, S. (2018).

*How industry leaders build integrated operations ecosystems to deliver end-to-end customer solutions*.

Digital Champions. <https://www.strategyand.pwc.com/gx/en/insights/industry4-0/global-digital-operations-study-dig>

Gupta S. Drave V. A. Bag S. Luo Z. (2019).

Leveraging Smart Supply Chain and Information System Agility for Supply Chain Flexibility.

*Information Systems Frontiers*, 21(3), 547–564. 10.1007/s10796-019-09901-5

Hassoun A. Aït-Kaddour A. Abu-Mahfouz A. M. Rathod N. B. Bader F. Barba F. J. Biancolillo A.

Cropotova J. Galanakis C. M. Jambak A. R. Lorenzo J. M. Måge I. Ozogul F. Regenstein J. (2022).

The fourth industrial revolution in the food industry—Part I: Industry 4.0 technologies.

*Critical Reviews in Food Science and Nutrition*, 1–17. 10.1080/10408398.2022.203473535114860

Heartland (2022) *Industry 5.0: The Bridge Between Capitalism And Sustainability*. Heartland.

<https://www.heartland.io/sustainability-news/industry-5-0-the-bridge-between-capitalism-and-sustainability/>

(Accessed: 28 January 2023).

Hossain, S. T. (2020). Impacts of COVID-19 on the Agri-food Sector:

Food Security Policies of Asian Productivity Organization Members.

*Journal of Agricultural Sciences – Sri Lanka*, 15(2), 116. 10.4038/jas.v15i2.8794

Hosseini Ronaghi M. (2020). A Blockchain Maturity Model in Agricultural Supply chain.

*Information Processing in Agriculture*. 10.1016/j.inpa.2020.10.004

Hoyer C. Gunawan I. Reaiche C. H. (2020). The Implementation of Industry 4.0 –

A Systematic Literature Review of the Key Factors.

*Systems Research and Behavioral Science*, 37(4), 557–578. 10.1002/sres.2701

Ivanov D. Dolgui A. Sokolov B. (2018).

The impact of digital technology and Industry 4.0 on the ripple effect and supply chain risk analytics.

*International Journal of Production Research*, 57(3), 829–846. 10.1080/00207543.2018.1488086

Jacobs F. R. Chase R. B. (2020). *Operations and Supply Chain Management* (16th ed.). McGraw-Hill Education.

- Jagtap S. Saxena P. Salonitis K. (2021).  
Food 4.0: Implementation of the Augmented Reality Systems in the Food Industry.  
Procedia CIRP, 104, 1137–1142. 10.1016/j.procir.2021.11.191
- Joubert R.-L. Jokonya O. (2021).  
A systematic literature review of factors affecting the adoption of technologies in food waste management.  
Procedia Computer Science, 181, 1034–1040. 10.1016/j.procs.2021.01.298
- Juhani S. (2022). The Role Of Information Technology In Influencing Digitalization Of Contemporary Businesses.  
A Conceptual Review Of Literature. <https://doi.org/10.5281/zenodo.6553360>
- Kamble S. S. Gunasekaran A. Gawankar S. A. (2020).  
Achieving sustainable performance in a data-driven agriculture supply chain: A review for research and applications.  
International Journal of Production Economics, 219, 179–194. 10.1016/j.ijpe.2019.05.022
- Khin, S., & Kee, D. M. H. (2022). Factors influencing Industry 4.0 adoption.  
*Journal of Manufacturing Technology Management*. 10.1108/JMTM-03-2021-0111
- Kitchenham B. Pearl Brereton O. Budgen D. Turner M. Bailey J. Linkman S. (2009).  
Systematic literature reviews in software engineering – A systematic literature review.  
Information and Software Technology, 51(1), 7–15. 10.1016/j.infsof.2008.09.009
- Kittipanya-ngam P. Tan K. H. (2019). A framework for food supply chain digitalization: Lessons from Thailand.  
Production Planning and Control, 31(2-3), 158–172. 10.1080/09537287.2019.1631462
- KPMG. (2018). *A reality check for today's C-suite on Industry 4.0*. KPMG. <https://assets.kpmg/content/dam/kpmg/xx/p>
- Kumar V. Shankar R. Vrat P. (2021). An analysis of Industry 4.0 implementation-variables by using SAP-LAP and e-IRP
- Lezoche M. Hernandez J. E. Alemany Díaz M. Panetto H. Kacprzyk J. (2020).  
Agri-food 4.0: A survey of the supply chains and technologies for the future agriculture.  
Computers in Industry, 117, 103187. 10.1016/j.compind.2020.103187
- Liu Y. Ma X. Shu L. Hancke G. P. Abu-Mahfouz A. M. (2021).  
From Industry 4.0 to Agriculture 4.0: Current Status, Enabling Technologies, and Research Challenges.  
IEEE Transactions on Industrial Informatics, 17(6), 4322–4334. 10.1109/TII.2020.3003910
- Majumdar A. Garg H. Jain R. (2020).  
Managing the barriers of Industry 4.0 adoption and implementation in textile and clothing industry:  
Interpretive structural model and triple helix framework.  
Computers in Industry, 103372. 10.1016/j.compind.2020.103372
- Manavalan E. Jayakrishna K. (2019).  
A review of Internet of Things (IoT) embedded sustainable supply chain for industry 4.0 requirements.  
Computers & Industrial Engineering, 127(1), 925–953. 10.1016/j.cie.2018.11.030
- Massaro A. Galiano A. (2020).  
Re-engineering process in a food factory:  
An overview of technologies and approaches for the design of pasta production processes.  
Production & Manufacturing Research, 8(1), 80–100. 10.1080/21693277.2020.1749180
- Mayer B. Sorko S. R. Pessl E. (2017).  
Roadmap Industry 4.0 – Implementation Guideline for Enterprises. International Journal of Science.  
Technology in Society, 5(6), 193. 10.11648/j.ijsts.20170506.14

McKinsey Digital. (2016).

*Industry 4.0 after the initial hype Where manufacturers are finding value and how they can best capture it.* McKinsey. <https://www.mckinsey.com/~media/mckinsey/business%20functions/mckinsey%20digital/our%20insights/getting%20the%20most%20out%20of%20industry%204.0>

Mithas S. Chen Z. Saldanha T. De Oliveira Silveira A. (2022).

How will artificial intelligence and industry 4.0 emerging technologies transform operations management? *Production and Operations Management*, 31(12), 4475–4487. 10.1111/poms.13864

Mohamed M. (2019). Challenges and Benefits of Industry 4.0: An overview.

*International Journal of Supply and Operations Management*, 5(3), 256–265. 10.22034/2018.3.7

Moktadir M. Ali S. M. Kusi-Sarpong S. Shaikh M. A. A. (2018).

Assessing challenges for implementing Industry 4.0: Implications for process safety and environmental protection. *Process Safety and Environmental Protection*, 117, 730–741. 10.1016/j.psep.2018.04.020

Morakanyane, R., Grace, A., & O'Reilly, P. (2017, January 1).

Conceptualizing Digital Transformation in Business Organizations: A Systematic Review of Literature. *BLED 2017 Proceedings*. AIS eLibrary. <https://aisel.aisnet.org/bled2017/21>

Nahavandi S. (2019). Industry 5.0—A Human-Centric Solution.

*Multidisciplinary Digital Publishing Institute*, 11(16), 4371. 10.3390/su11164371

NC State University. (2004)

*The SCOR Model for Supply Chain Strategic Decisions | SCM | Supply Chain Resource Cooperative (SCRC)*. North Carolina State University.

<https://scm.ncsu.edu/scm-articles/article/the-scor-model-for-supply-chain-strategic-decisions>

Nestlé. (2020, July 24). *Nestlé speeds up factory support with augmented reality*. Nestlé Global.

<https://www.nestle.com/media/news/nestle-factory-support-augmented-reality>

Nimawat D. Gidwani B. D. (2021).

Identification of cause and effect relationships among barriers of Industry 4.0 using decision-making trial and evaluation laboratory method. *Benchmarking*, 28(8), 2407–2431. 10.1108/BIJ-08-2020-0429

Oliveira-Dias D. Maqueira-Marín J. M. Moyano-Fuentes J. (2022).

The link between information and digital technologies of industry 4.0 and agile supply chain: Mapping current research and establishing new research avenues.

*Computers & Industrial Engineering*, 167, 108000. 10.1016/j.cie.2022.108000

Parhi S. Joshi K. Wuest T. Akarte M. (2022).

Factors Affecting Industry 4.0 Adoption - A Hybrid SEM-ANN Approach.

*Computers & Industrial Engineering*, 108062, 108062. 10.1016/j.cie.2022.108062

Pereira A. C. Romero F. (2017). A review of the meanings and the implications of the Industry 4.0 concept.

*Procedia Manufacturing*, 13, 1206–1214. 10.1016/j.promfg.2017.09.032

Porter, M. E., & Heppelmann, J. E. (2017, March 17). How Smart, Connected Products Are Transforming Competition.

*Harvard Business Review*. <https://hbr.org/2014/11/how-smart-connected-products-are-transforming-competition>

Radnor Z. J. Barnes D. (2007).

Historical analysis of performance measurement and management in operations management.

*International Journal of Productivity and Performance Management*, 56(5/6), 384–396.

10.1108/17410400710757105

- Raj A. Dwivedi G. Sharma A. Lopes de Sousa Jabbour A. B. Rajak S. (2020). Barriers to the adoption of industry 4.0 technologies in the manufacturing sector: An inter-country comparative perspective. *International Journal of Production Economics*, 224(1), 107546. 10.1016/j.ijpe.2019.107546
- Rashid A. Tjahjono B. (2016). Achieving manufacturing excellence through the integration of enterprise systems and simulation. *Production Planning and Control*, 27(10), 837–852. 10.1080/09537287.2016.1143132
- Rejeb A. Rejeb K. Zailani S. (2021). Big data for sustainable agri-food supply chains: A review and future research perspectives. *Journal of Data. Information & Management*, 3(3), 167–182. 10.1007/s42488-021-00045-3
- Rimol, M. (2022). Infrastructure Automation and Predictions for 2022. *Gartner*. <https://www.gartner.com/en/articles/4-predictions-for-i-o-leaders-on-the-path-to-digital-infrastructure>
- Rodríguez M. Á. Alemany M. M. E. Boza A. Cuenca L. Ortiz Á. (2020). Artificial Intelligence in Supply Chain Operations Planning: Collaboration and Digital Perspectives. *Boosting Collaborative Networks*, 4(0), 365–378. 10.1007/978-3-030-62412-5\_30
- Rüßmann, M., Lorenz, M., Gerbert, P., Waldner, M., Justus, J., Engel, P., & Harnisch, M. (2015). *Industry 4.0: The Future of Productivity and Growth in Manufacturing Industries*. Inovasyon. [https://inovasyon.org/images/Haberler/bcgperspectives\\_Industry40\\_2015.pdf](https://inovasyon.org/images/Haberler/bcgperspectives_Industry40_2015.pdf)
- Sagi, V., & Gokarn, S. (2022). Determinants of reduction of food loss and waste in Indian agri-food supply chains for ensuring food security: A multi-stakeholder perspective. *Waste Management & Research: The Journal for a Sustainable Circular Economy*, 0734242X2211264. 10.1177/0734242X221126421
- Sahoo S. Lo C.-Y. (2022). Smart manufacturing powered by recent technological advancements: A review. *Journal of Manufacturing Systems*, 64, 236–250. 10.1016/j.jmsy.2022.06.008
- Sayem A. Biswas P. K. Khan M. M. A. Romoli L. Dalle Mura M. (2022). Critical Barriers to Industry 4.0 Adoption in Manufacturing Organizations and Their Mitigation Strategies. *Journal of Manufacturing and Materials Processing*, 6(6), 136. 10.3390/jmmp6060136
- Slack N. Jones A. B. Burgess N. (2022). *SLACK: operations management (10th ed.)*. Pearson Education Limited.
- Sony, M. (2020). Pros and cons of implementing Industry 4.0 for the organizations: a review and synthesis of evidence. *Production & Manufacturing Research*, 8(1), 244–272. Tandfonline. 10.1080/21693277.2020.1781705
- Sony M. Naik S. (2019a). Key ingredients for evaluating Industry 4.0 readiness for organizations: A literature review. *Benchmarking*, 27(7), 2213–2232. 10.1108/BIJ-09-2018-0284
- Spanaki K. Karafili E. Despoudi S. (2021). AI applications of data sharing in agriculture 4.0: A framework for role-based data access control. *International Journal of Information Management*, 59, 102350. 10.1016/j.ijinfomgt.2021.102350
- Sundarakani B. Abdul Razzak H. Manikandan S. (2018). Creating a competitive advantage in the global flight catering supply chain: A case study using SCOR model. *International Journal of Logistics Research and Applications*, 21(5), 481–501. 10.1080/13675567.2018.1448767
- Syngenta. (2021).

*Syngenta Crop Protection and Insilico Medicine to harness artificial intelligence to transform sustainable product innovation.* Syngenta.

<https://www.syngenta.com/en/company/media/syngenta-news/year/2021/syngenta-crop-protection-and-insilico-m>

Szabo R. Z. Vuksanović Herceg I. Hanák R. Hortovanyi L. Romanová A. Mocan M. Djuričin D. (2020). Industry 4.0 Implementation in B2B Companies: Cross-Country Empirical Evidence on Digital Transformation in the CEE Region. *Sustainability*, 12(22), 9538. 10.3390/su12229538

The world bank. (2021, July 1). *Digital Agricultural Profiles for Argentina, Kenya, Turkey, and Vietnam.* World Bank.

<https://www.worldbank.org/en/topic/agriculture/publication/digital-agricultural-profiles-for-argentina-kenya-turkey-a>

Vantage Market. (2021). *Digital Agriculture Market Size USD 22.1 Billion by 2028.*

Vantage Market Research.

<https://www.vantagemarketresearch.com/industry-report/digital-agriculture-market-1751>

Xu L. D. Xu E. L. Li L. (2018). Industry 4.0: State of the art and future trends.

*International Journal of Production Research*, 56(8), 2941–2962. 10.1080/00207543.2018.1444806

Yadav V. S. Singh A. R. Raut R. D. Kumar Mangla S. Luthra S. Kumar A. (2022).

Exploring the application of Industry 4.0 technologies in the agricultural food supply chain:

A systematic literature review. *Computers & Industrial Engineering*, 108304, 108304. 10.1016/j.cie.2022.108304

Zhang J. Y. Pandya J. K. McClements D. J. Lu J. Kinchla A. J. (2021). Advancements in 3D food printing: A comprehensive overview of properties and opportunities.

*Critical Reviews in Food Science and Nutrition*, 1–18. 10.1080/10408398.2021.187810333533641

Zhao G. Liu S. Wang Y. Lopez C. Zubairu N. Chen X. Xie X. Zhang J. (2022).

Modelling enablers for building agri-food supply chain resilience:

Insights from a comparative analysis of Argentina and France.

*Production Planning and Control*, 1–25. 10.1080/09537287.2022.2078246

Zhou, K., Liu, T., & Zhou, L. (2015). Industry 4.0: Towards future industrial opportunities and challenges.

*2015 12th International Conference on Fuzzy Systems and Knowledge Discovery (FSKD).*

*FSKD*. 10.1109/FSKD.2015.7382284