

Online Mentoring Programmes

Addressing the graduate skills gap and lack of diversity in legal recruitment

Carol Withey - Principal Lecturer

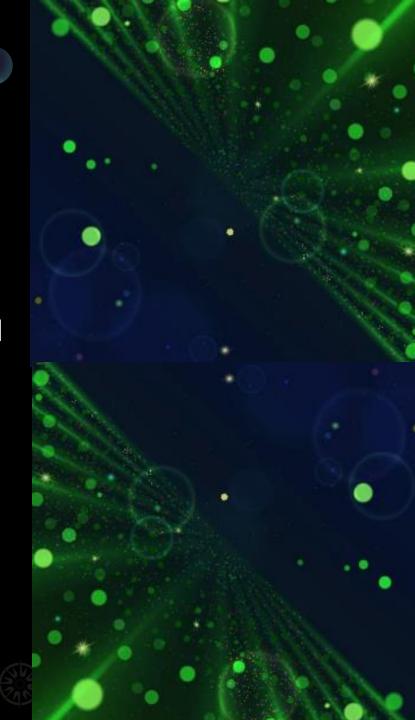
The School of Law and Criminology, University of Greenwich

ALT Annual Conference – 17<sup>th</sup> April 2023

Carol Withey (no full stops!)

- General overview of mentoring rationale
- Employability mentoring

- CPS Criminal Law and Practice Mentor Scheme and feedback
- Competition Law and Practice Mentor Scheme
- o Commercial Law and Practice Mentor Scheme
- Schemes currently being developed











# Why Mentoring?

Part of the University of Greenwich Strategy 2030

Equality, Inclusion, Diversity

Employability and Skills Gap



## EMPLOYMENT MENTORING

SKILLS SUPPORT SUCCESS
UNIVERSITY OF GREENWICH



### The distinct aims of the employment mentoring tier are to:

- Compliment the academic curriculum with practical skills, bridging the gap between legal theory and practice
- Develop specific and transferable skills
- Help formulate a career plan
- Foster a sense of belonging and community
- Empower students with self-confidence
- Inspire students to achieve career goals
- Maintain links with Greenwich law alumni; providing UoG graduates with mentor roles, which can enhance their own CPD and career progression
- Encourage diversity within the law and other employment sectors



## Equality ~ Diversity ~ Inclusion

2021~ 'Levelling up' Government initiative –15 large city law firms

Identified that on average:

75% of employees were white

Whilst women and men had been recruited more of less equally, women had struggled to gain promotion to senior partner level ...some firms reported this figure to be 15%

50% of employees had not been educated in the state school sector - class unprotected - accent bias is not an issue



The Levelling Up Law Project has sought to assess three key segments of the legal sector's current practice, which includes outreach practices, recruitment practices, and levels of progression of individuals within the firm.

Each segment had working groups of five law firms each. The first set of sessions considered best practice; the second session assessed the use of data; and the third session discussed potential recommendations.

This section of the Opportunity Action Plan will first consider existing best practice and map that against the Levelling Up Goals. The Plan will then consider insights from the current practices, including specific gaps, chollenges or problems, and then this Plan will consider a set of recommendations.

#### Participating universities:





















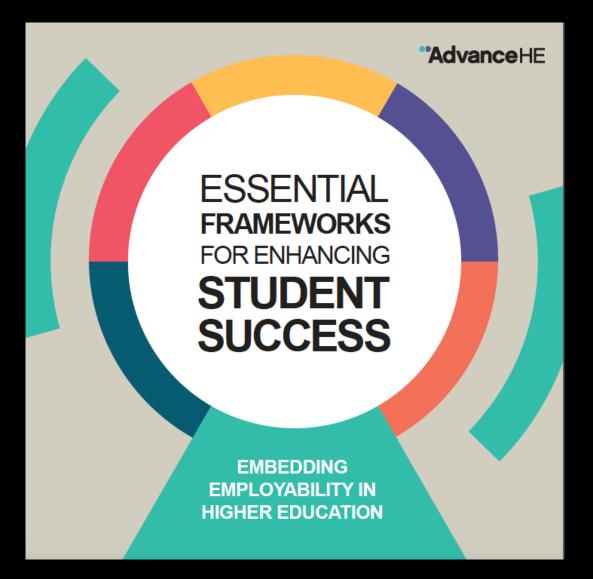


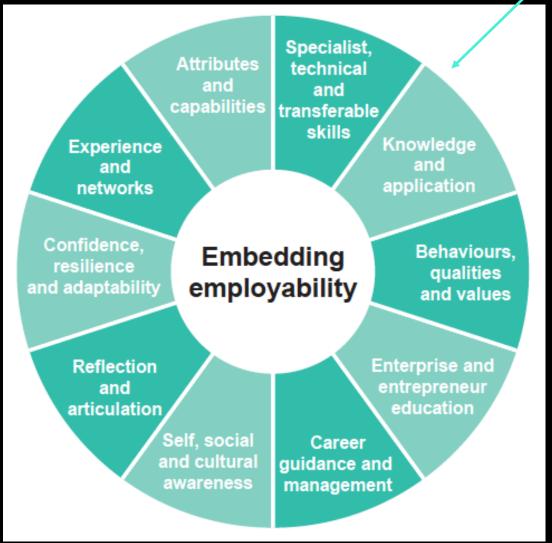




## Employability and Skills Gap

10 areas of focus integral to embedding employability





## Plugging the Skills Gap

Rise of Clinical Legal Education across the sector... at Greenwich...

Legal Advice Centre







Mocks and Moots



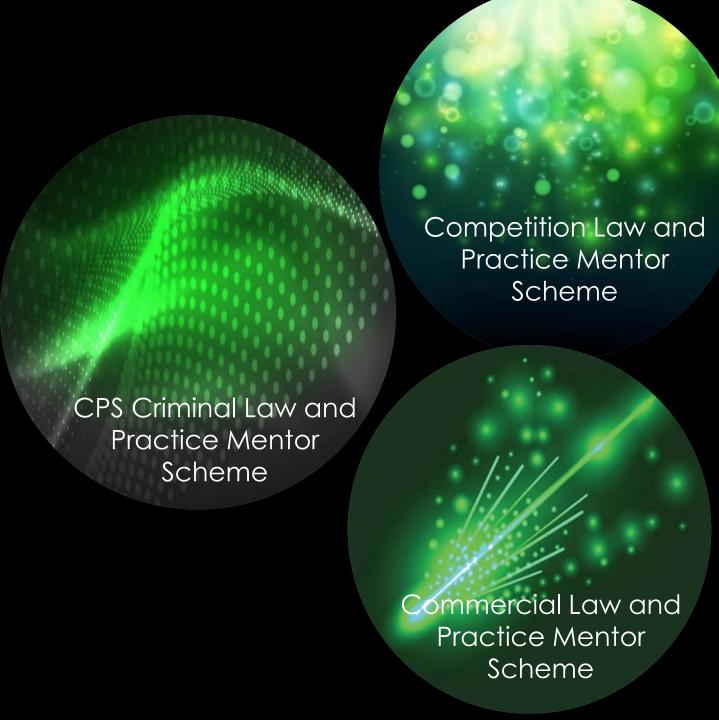
Innocence Project London



Greenwich Law: Empowering Minds (street law)



Conundrums (1) Knowledge v skills (2) Time



Mentor scheme model for the School of Law and Criminology

- Online
- Structured
- Subject, not organisational based (although an organisation can partner us)
- Mike Mallon will now explain our flagship scheme!

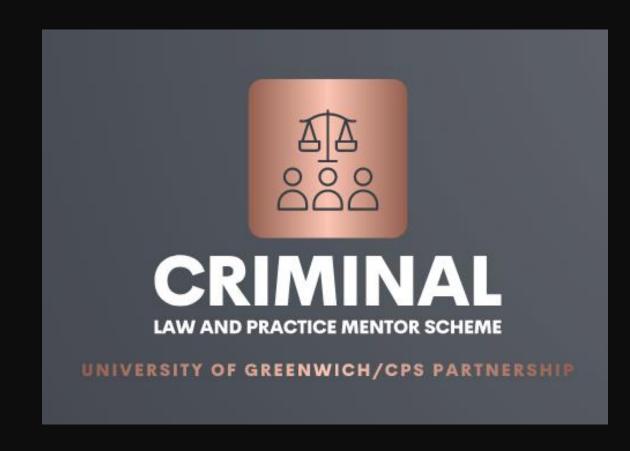
# Criminal Law and Practice Mentor Scheme In partnership with the CPS



# CPS 2025 Strategy

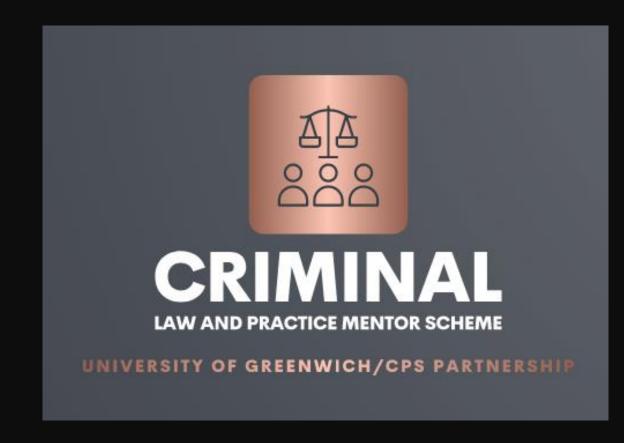
## **Engaging with Communities**





## <u>Organisation</u>

- Lead mentor/lead CPS
- Meetings
- Matching mentors to mentees
- Email exchange



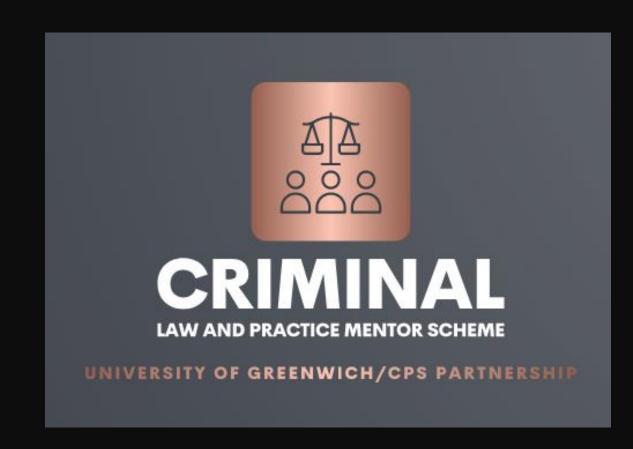
# <u>Participants</u>



- 21 mentors
- 28 mentees
- Selection diversity plus interest in CJS

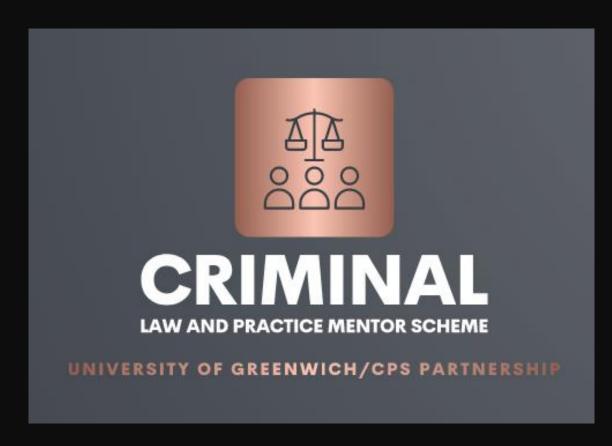
## Online format

- 5 6 sessions online across several months
- Time and duration
- Great attendance
- Inclusive (commuting students, carers, etc)



## Online sessions - content

- Group aspects mentees get benefit of learning from all mentors
- General information on CPS
- At least 2, ideally 3 task based sessions – law in practice
- Breakout rooms



# Extract from one of the sessions





## Final session - court visit

Next year there may be a task attached to the visit (e.g. reflective summary of case

Next year – an initial group meet too





## **Benefits**

## To CPS:

- Identifying strong candidates
- Community involvement
- Encouraging diversity

## To mentors:

- Giving back (especially if alumni!)
- Personal satisfaction
- Career progression



## Benefits to mentees – some feedback

#### Skills and knowledge developed

Throughout the scheme, I developed various skills and knowledge related to criminal law, including an understanding of the criminal trial process, how to analyse evidence, and how to make a persuasive argument in court. I also gained insights into the ethical and practical challenges faced by prosecutors.

#### Applying the criminal law in practice

During my shadowing experience in court, I saw how the legal principles and concepts I learned about in criminal law are applied in real-world situations. By drawing on my knowledge of criminal law, I understood the legal arguments presented, how the evidence was examined, and how witnesses were questioned.

#### Inspiration/confidence

I was inspired by my mentor and the scheme. My mentor was very knowledgeable and passionate about his work, which motivated me to work harder and strive for excellence in my own work.

My confidence has rocketed!

#### The tasks and court visit

The task-based exercises were helpful in consolidating my learning and developing my skills. I really enjoyed shadowing my mentor in court, as it provided me with a unique opportunity to observe the criminal justice system in action and learn from an experienced professional.

#### The online format

This allowed me to participate in the scheme remotely and at a time that was convenient for me. The online meetings and training sessions were well-organised and interactive, and I felt that I was able to engage fully with the content.

# Certificate Presentation – Our Mentors





# Certificate Presentation – some of our mentees



# Competition Law and Practice Mentor Scheme

- 8 students
- Online
- 3 tasks including one in-person











## Mentee Feedback:

"The standout experience of the scheme was the last session, where we had to prepare a presentation on the individual and collective implications sustainability brings when considering competition law exemptions under Article 101(3) TFEU

"This was an incredible opportunity to apply my knowledge and skills acquired throughout the scheme"

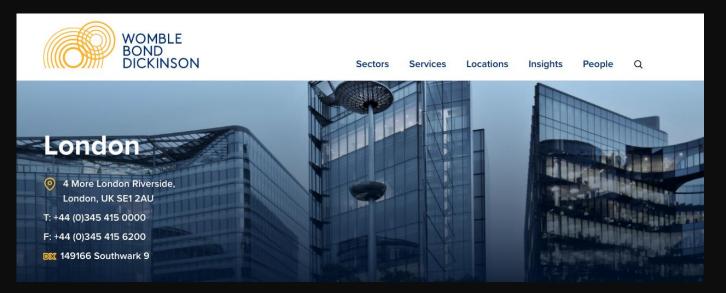
- Academic knowledge and practical know-how about competition law
- Skill enhancing tasks: presentation, problem solving and analytical thinking
- Improved employability
- Kind and supportive mentors
- Reaffirmed my commitment to a career in law

# Commercial Law and Practice Mentor Scheme

## Womble Bond Dickinson LLP

- Pilot 3 session
- 11 mentors in different 'seats'
- 15 mentees







#### Simranjeet Kaur Mann • 2nd

+ Follow

Junior Associate (General Commercial / Fintec...

I cannot believe I won the 'Best Use of Social Media' 2023 award at the Legal Cheek Awards Ceremony last night!!

...see more



# Simranjeet Kaur Mann

### Task 1

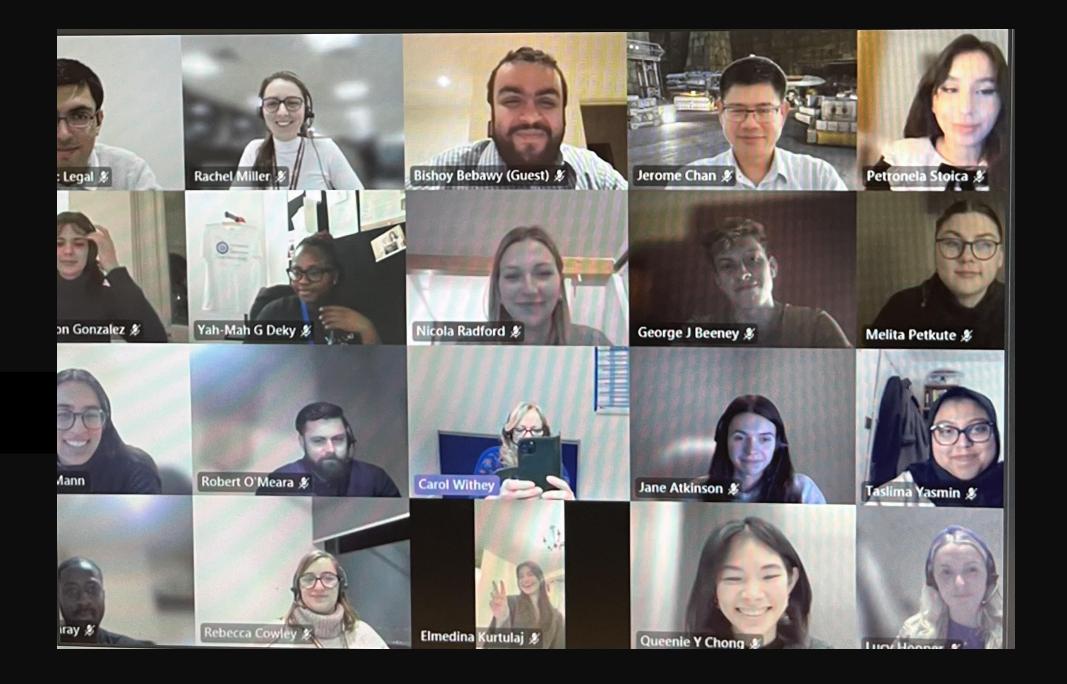
ESG task (environmental, social and governance strategy)

Fictitious energy generating and services provider committed to implementing a robust environmental, social and governance strategy

Advice on meaningful and industry appropriate steps to set and achieve their ESG goals

### Task 2

'Heads of Terms' tasks, including proof-reading for mistakes



### Feedback

Insights and tips for practicing in the world of commercial law

Tasks challenged me to use all the skills and collected knowledge I
have gathered across my professional and academic career

Encouraged me to read widely and become more commercially aware

 Received feedback that was practical and beneficial to my professional development

# Mentor Celebration and Award Evening







# Mentor Celebration and Award Evening





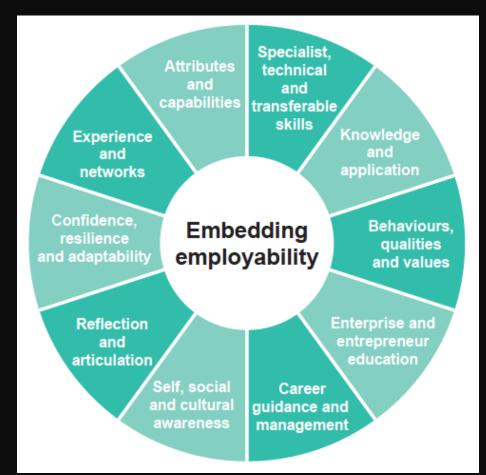




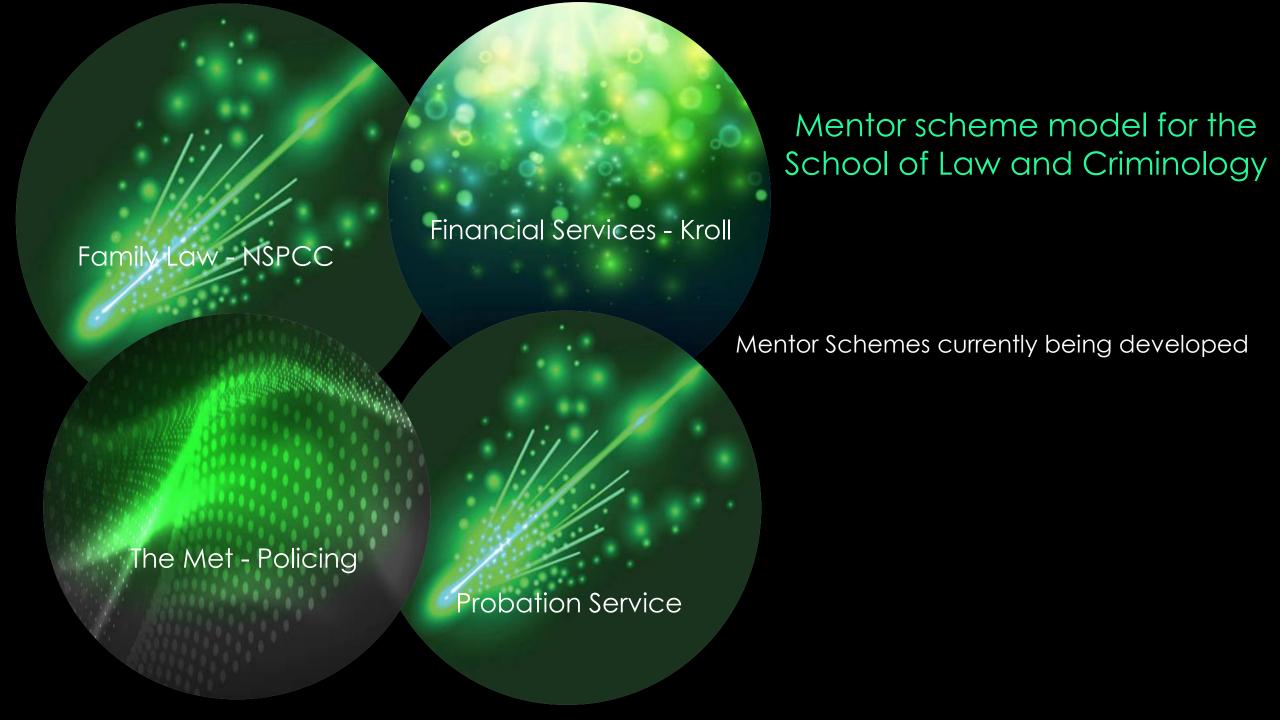


### Benefits of all schemes

- Putting academic knowledge into practice developing real life practitioner skills including research and practice based problem-solving
- Work ready and professionalism
- Networking
- CV enhancement
- Volunteer mentors passionate about diversity
- Mentors reflect mentees
- Legal profession within reach attainable career
- Building confidence
- Addressing imposter syndrome
- Inspirational



Fun!





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Mike Mallon

Acting Senior District Crown Prosecutor CPS London South

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